

2005-2006 BULLETIN 1011

Analysis of Michigan Public School Districts
Revenues and Expenditures



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FOREWORD

The Bulletin 1011 is prepared to provide financial and statistical information relating to Michigan public schools.

Caution should be exercised in using this data. Sound conclusions can be drawn only when the data elements are used in proper context. A glossary of the terms used in the headings of the bulletin and other general and specific terms common to school financial data is included.

The printed version of the Bulletin 1011 publication contains financial information grouped by statewide and major membership groupings only. A chart labeled "Bulletin 1011 Insert" gives a synopsis of the membership grouping data. A file with the Bulletin 1011 information is available via the Michigan Department of Education website. The address is <http://www.michigan.gov>.

Statement of Compliance with Federal Law

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Glossary of Terms

Fund – A sum of money or other resources set aside for specific activities of a school district. A fund account constitutes a complete accounting entity; all of the financial transactions for the particular fund are recorded therein.

General Fund – The fund used to record all revenue and expenditures of the district pertaining to education, except school food services, athletics, certain special education center programs, certain large non-instructional programs, purchase of sites, construction of buildings, and the retirement of bonded debt.

Capital Projects Funds – funds designated for recording transactions in monies and other assets earmarked for use in acquiring new school sites, buildings and equipment, and major remodeling of, or additions to, facilities.

Debt Retirement Funds – funds designated for recording transactions in monies and other assets earmarked for use in payment of principal and interest on long-term debt.

Special Revenue Funds – funds used to record the transactions pertaining to food services, community services, bookstore, and interscholastic athletics. Special Revenue Funds are subsidiary operations and obligations of the school district General Fund.

Trust Funds – funds used to account for assets held by a school district as the trustee for individuals or organizations.

Balance Sheet Accounts

Assets – Something of value owned which is currently available to the district to be used in meeting future costs of the educational program.

Liabilities – Debts or other legal obligations arising from past transactions which are payable but not necessarily due immediately.

Fund Balance – The excess of assets of a fund over its liabilities and reserves available for meeting future school district program operations.

Revenue

Local – Revenue produced within the school district boundaries for operating the district and available to the district in the amount produced. The major source of local revenue in most districts is the general property tax levy.

Other Political Subdivision – Revenue received or to be received from a non-public educational entity or a governmental unit other than the state or federal government. (Note: This does not include resources received from intermediate school districts. Such revenues are recorded under the caption, "Incoming Transfers, Other Public Schools in Michigan.")

State – Revenue received or to be received from the State of Michigan which is appropriated by the state out of state levied funds. The major source of state revenue in most districts is the State School Aid foundation allowance.

Federal - Revenue received or to be received directly from the federal government, which is redistributed by the state; or redistributed by a local unit of government, such as a county or a city; or allocated directly by a federal agency, e.g., U.S. Department of Education.

Incoming Transfers and Other Transactions - Incoming transfers are amounts received or to be received from other school districts or from other funds and which do not create a liability to be repaid. Other transactions include those transactions which arise from prior year operations and proceeds from the sale of fixed assets or long term loans.

Expenditures

Instruction - The cost of activities dealing directly with the teaching of students in the classroom or in a classroom situation. These expenditures do not include capital outlay.

Basic Programs - The classroom costs related to basic instructional classroom programs. This includes pre-school, elementary, middle, and high school programs.

Added Needs Programs - The classroom costs of added needs instructional programs offered by the district. These include special education, compensatory education, and vocational education.

Adult Education Programs - The classroom costs of adult/continuing education programs offered by the district. Beginning in 2002-03 the per pupil amount for adult education is equal to adult continuing education expenditures per adult education participant.

Supporting Services - The cost of activities which provide administrative, technical, and logistical support to facilitate and enhance instruction. These expenditures do not include capital outlay.

Support Services - Pupil - Those activities which are designed to assess and improve the well-being of pupils and to supplement the teaching process. These include attendance, guidance, health, and social work services.

Support Services - Instructional Staff - Those activities associated with assisting the instructional staff with the content and process of providing learning experiences for pupils. It includes teacher in-service, curriculum development, library services, audio visual services, computer based instruction, educational television, supervision and direction of instructional staff, etc.

Support Services - School Administration - Those activities concerned with the administrative responsibility of a single school (commonly referred to as the principal's office).

Support Services - General Administration - Those activities concerned with establishing policy, operating schools and the school system, and providing essential facilities and services to staff and pupils. It includes the activities of the Board of Education and the superintendent of schools.

Support Services - Business Administration - Those activities concerned with budgeting, accounting, payroll, purchasing, and internal services.

Support Services - Facilities Acquisition - Those activities concerned with capital leases/purchases of land or buildings.

Support Services - Operations and Maintenance - Those activities concerned with keeping the physical plant open, comfortable, and safe for use.

Support Services – Pupil Transportation – Those activities concerned with the conveyance of pupils to and from school and to and from school activities.

Support Services – Other – Activities other than those mentioned above which support each of the instructional and supporting service programs. It includes research, personnel, and data processing.

Current Operating Expenditures – The total of Instructional and Support Services Expenditures. All expenditures of the current year used to educate elementary/secondary students. These do not include capital outlay or community services.

School Lunch Programs – Those activities concerned with providing food to pupils and staff in a school or school system.

Athletics – Those activities concerned with financing the interscholastic athletic programs which are under the supervision of the local school board.

Community Services – Those activities that are not directly related to providing education in a public school system. Community Services include services provided by the school system for the community as a whole or some segment of the community. Examples include community recreation, civic activities, public libraries, and programs for the care and custody of children.

Salaries – The wages and other compensation (not including fringe benefits) paid to staff who are directly involved with a given function.

Benefits – The cost of both mandatory and non-mandatory fringe benefits for the staff directly involved with a given function. All expenditure columns now include the employer's share of FICA and Retirement. These costs had not been included in the district's financial statements for years prior to fiscal year 1994-95.

Capital Outlay – Expenditures which result in the acquisition of new/replacement fixed assets or additions to fixed assets. They include expenditures for land, buildings, improvements to land and buildings, and equipment.

Total Expenditures before Transfers – A descriptive heading under which are grouped expenditures from all accounts within a given fund used for operating a school district. These activities include current operating expenditures, community services, and capital outlay. These amounts do not include Outgoing Transfers and Other Transactions.

Outgoing Transfers and Other Transactions – Outgoing transfers are amounts disbursed or to be disbursed to other school districts or to other funds and which do not create assets to be received in the future. Other transactions include those transactions which arise from prior year operations, debt service, and fund modifications.

Average Salary Per Teacher – A heading under which are gathered the full-time and prorated portions of regular teachers' salaries for teaching services provided to pupils. The computation is made by dividing the total salaries of certified staff charged to Account Code 11x, Basic Programs, by the corresponding FTE teacher count reported on the Registry of Educational Personnel (REP) for the same time period. Districts reporting "0" in either of the datasets will show an average salary of \$0 on the Bulletin 1011.

State Aid Members – The number of pupils legally enrolled and reported to the Center for Educational Performance and Information on the fall submission of the Single Record Student Database file. The count includes prorated portions of the instructional time spent by private school pupils in the public school district. It also include the adult education participants from all four fiscal year quarterly counts.

Selected 2005-2006 Financial Data for Michigan Public School Districts
Grouped by Membership
Bulletin 1011 Insert

| Membership Group Code | Classification of School District Based on Membership | Number of Districts | Pupil Membership | General Fund Per Pupil Revenues and Incoming Transfers | General Fund Per Pupil Total Expenditures and Outgoing Transfers | Total FTE Basic Program Teachers | Average Teacher Salary |
|----------------------------------|----------------------------------------------------------------------|------------------------------------|-----------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------|---------------------------------------|
| A | 50,000 and over | 1 | 131,639 | \$10,480 | \$10,668 | 4,626 | \$60,069 |
| B | 20,000 to 49,999 | 2 | 51,999 | \$8,953 | \$9,103 | 1,988 | \$63,061 |
| C | 10,000 to 19,999 | 21 | 293,879 | \$9,668 | \$9,741 | 12,682 | \$62,268 |
| D | 5,000 to 9,999 | 53 | 358,660 | \$9,152 | \$9,167 | 15,900 | \$60,962 |
| E | 4,500 to 4,999 | 7 | 33,661 | \$8,123 | \$8,160 | 1,323 | \$59,959 |
| F | 4,000 to 4,499 | 13 | 55,328 | \$8,905 | \$9,038 | 2,334 | \$55,274 |
| G | 3,500 to 3,999 | 20 | 74,565 | \$8,377 | \$8,494 | 3,082 | \$58,919 |
| H | 3,000 to 3,499 | 35 | 114,871 | \$8,335 | \$8,366 | 4,942 | \$55,595 |
| I | 2,500 to 2,999 | 37 | 101,550 | \$8,305 | \$8,450 | 4,563 | \$55,808 |
| J | 2,000 to 2,499 | 44 | 99,086 | \$8,146 | \$8,181 | 4,365 | \$52,210 |
| K | 1,500 to 1,999 | 66 | 115,738 | \$8,145 | \$8,277 | 5,088 | \$53,040 |
| L | 1,000 to 1,499 | 103 | 128,049 | \$8,151 | \$8,207 | 5,963 | \$46,565 |
| M | 500 to 999 | 135 | 97,605 | \$8,263 | \$8,307 | 4,680 | \$33,758 |
| N | Below 500 | 231 | 55,501 | \$9,128 | \$9,120 | 3,009 | \$21,777 |
| Statewide Totals | | 768 | 1,712,133 | \$8,917 | \$8,990 | 74,544 | \$54,739 |

*Column totals may not equal the sum of the data due to rounding.

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| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| STATEWIDE TOTALS | | | | | | | | | | | | |
| STATE SCHOOL AID MEMBERS | 1,712,133 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|-----------------|---------|---------------|-------|-----------------|---------|---------------|-------|--------------|------|-----------------|---------|
| Total Assets | \$4,490,440,616 | \$2,623 | \$407,687,892 | \$238 | \$3,121,019,734 | \$1,823 | \$187,733,675 | \$110 | \$60,850,232 | \$36 | \$8,267,732,149 | \$4,829 |
| Total Liabilities | \$2,737,902,094 | \$1,599 | \$65,314,395 | \$38 | \$451,943,868 | \$264 | \$85,276,714 | \$50 | \$4,375,320 | \$3 | \$3,344,812,390 | \$1,954 |
| End Fund Bal. before Reserves | \$1,752,538,522 | \$1,024 | \$342,373,497 | \$200 | \$2,669,075,866 | \$1,559 | \$102,456,961 | \$60 | \$56,474,912 | \$33 | \$4,922,919,759 | \$2,875 |
| Reserves | \$69,023,313 | \$40 | \$104,679,945 | \$61 | \$1,016,429,280 | \$594 | \$5,773,268 | \$3 | \$22,131,134 | \$13 | \$1,218,036,939 | \$711 |
| Designations | \$102,627,541 | \$60 | \$2,978,439 | \$2 | \$97,347,284 | \$57 | \$3,444,679 | \$2 | \$441,403 | \$0 | \$206,839,346 | \$121 |
| Ending Fund Balance | \$1,580,887,668 | \$923 | \$234,715,114 | \$137 | \$1,555,299,302 | \$908 | \$93,239,015 | \$54 | \$33,902,376 | \$20 | \$3,498,043,474 | \$2,043 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|------------------|---------|-----------------|-------|---------------|-------|---------------|-------|-------------|-----|------------------|---------|
| Local Sources | \$2,792,574,434 | \$1,631 | \$1,427,149,221 | \$834 | \$228,835,468 | \$134 | \$402,733,299 | \$235 | \$8,159,498 | \$5 | \$4,859,451,919 | \$2,838 |
| Other Political Subdivisions | \$8,008,898 | \$5 | \$0 | \$0 | \$23,628 | \$0 | \$799,612 | \$0 | \$4,140 | \$0 | \$8,836,278 | \$5 |
| State Sources | \$10,751,344,917 | \$6,280 | \$24,590,249 | \$14 | \$435,837 | \$0 | \$89,347,459 | \$52 | \$0 | \$0 | \$10,865,718,462 | \$6,346 |
| Federal Sources | \$988,062,340 | \$577 | \$5,888 | \$0 | \$26,385 | \$0 | \$260,803,329 | \$152 | \$0 | \$0 | \$1,248,897,943 | \$729 |
| Total Revenues Before Transfers | \$14,539,990,590 | \$8,492 | \$1,451,745,358 | \$848 | \$229,321,318 | \$134 | \$753,683,699 | \$440 | \$8,163,638 | \$5 | \$16,982,904,603 | \$9,919 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|------------------|---------|-----------------|---------|-----------------|-------|-----------------|-------|--------------|------|------------------|----------|
| Other Public Schools in Michigan | \$586,854,654 | \$343 | \$666,713 | \$0 | \$1,486,539 | \$1 | \$153,780,550 | \$90 | \$0 | \$0 | \$742,788,457 | \$434 |
| Other Schools Outside of State | \$48,812 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12 | \$0 | \$0 | \$0 | \$48,824 | \$0 |
| Transfers from Other Funds | \$51,778,272 | \$30 | \$81,387,390 | \$48 | \$51,255,801 | \$30 | \$201,302,425 | \$118 | \$4,660,237 | \$3 | \$390,384,125 | \$228 |
| Other Transactions | \$88,331,094 | \$52 | \$1,792,554,676 | \$1,047 | \$992,278,363 | \$580 | \$478,547 | \$0 | \$8,247,712 | \$5 | \$2,881,890,393 | \$1,683 |
| Total Incoming Transfers | \$727,012,833 | \$425 | \$1,874,608,780 | \$1,095 | \$1,045,020,704 | \$610 | \$355,561,534 | \$208 | \$12,907,949 | \$8 | \$4,015,111,799 | \$2,345 |
| Total Revs, Transfers, Other Trans. | \$15,267,003,422 | \$8,917 | \$3,326,354,137 | \$1,943 | \$1,274,342,021 | \$744 | \$1,109,245,233 | \$648 | \$21,071,587 | \$12 | \$20,998,016,402 | \$12,264 |

Expenditures

Instruction

| | | | | | | | | | | | | |
|-------------------------------------------|-----------------|---------|-----|-----|-----|-----|---------------|------|-----|-----|-----------------|---------|
| Total Basic Programs | \$6,827,575,017 | \$4,021 | \$0 | \$0 | \$0 | \$0 | \$3,355,844 | \$2 | \$0 | \$0 | \$6,830,930,861 | \$4,023 |
| Salaries for Basic Programs | \$4,353,841,909 | \$2,564 | \$0 | \$0 | \$0 | \$0 | \$2,190,834 | \$1 | \$0 | \$0 | \$4,356,032,743 | \$2,565 |
| Total Added Needs Programs | \$1,939,502,109 | \$1,142 | \$0 | \$0 | \$0 | \$0 | \$124,389,622 | \$73 | \$0 | \$0 | \$2,063,891,732 | \$1,216 |
| Salaries for Added Needs | \$1,204,332,619 | \$709 | \$0 | \$0 | \$0 | \$0 | \$80,029,515 | \$47 | \$0 | \$0 | \$1,284,362,134 | \$756 |
| Total Adult Education | \$81,708,586 | \$5,756 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$81,708,586 | \$5,756 |
| Salaries for Adult Education | \$50,977,001 | \$3,591 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$50,977,001 | \$3,591 |
| Employee Benefits for Instruction | \$2,582,481,810 | \$1,508 | \$0 | \$0 | \$0 | \$0 | \$41,621,303 | \$24 | \$0 | \$0 | \$2,624,103,113 | \$1,533 |
| Total Salaries for Instruction | \$5,609,151,529 | \$3,276 | \$0 | \$0 | \$0 | \$0 | \$82,220,349 | \$48 | \$0 | \$0 | \$5,691,371,878 | \$3,324 |
| Total Instruction | \$8,848,785,712 | \$5,168 | \$0 | \$0 | \$0 | \$0 | \$127,745,466 | \$75 | \$0 | \$0 | \$8,976,531,179 | \$5,243 |
| Total FTE Basic Program Teachers | 74,544 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$54,739 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|------------------------|----------------|------------|------------|------------|------------|---------------------|-------------|------------|------------|------------------------|----------------|
| Total Pupil Services | \$873,377,021 | \$510 | \$0 | \$0 | \$0 | \$0 | \$49,283,371 | \$29 | \$0 | \$0 | \$922,660,392 | \$539 |
| Salaries for Pupil Services | \$559,665,465 | \$327 | \$0 | \$0 | \$0 | \$0 | \$28,991,681 | \$17 | \$0 | \$0 | \$588,657,146 | \$344 |
| Total Instructional Staff Services | \$647,127,471 | \$378 | \$0 | \$0 | \$0 | \$0 | \$14,065,838 | \$8 | \$0 | \$0 | \$661,193,309 | \$386 |
| Salaries for Instructional Staff Supp | \$346,742,857 | \$203 | \$0 | \$0 | \$0 | \$0 | \$8,927,560 | \$5 | \$0 | \$0 | \$355,670,417 | \$208 |
| Total School Adm. | \$970,248,452 | \$567 | \$0 | \$0 | \$0 | \$0 | \$2,452,107 | \$1 | \$0 | \$0 | \$972,700,559 | \$568 |
| Salaries for School Adm. | \$598,580,553 | \$350 | \$0 | \$0 | \$0 | \$0 | \$1,427,149 | \$1 | \$0 | \$0 | \$600,007,702 | \$350 |
| Total Instructional Support | \$2,490,752,944 | \$1,455 | \$0 | \$0 | \$0 | \$0 | \$65,801,316 | \$38 | \$0 | \$0 | \$2,556,554,260 | \$1,493 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|-------------------------|----------------|---------------------|------------|------------------------|--------------|----------------------|--------------|--------------------|------------|-------------------------|----------------|
| Total General Administration | \$311,724,010 | \$182 | \$0 | \$0 | \$0 | \$0 | \$50,772 | \$0 | \$0 | \$0 | \$311,774,782 | \$182 |
| Salaries for General Adm. | \$115,794,454 | \$68 | \$0 | \$0 | \$0 | \$0 | \$1,129 | \$0 | \$0 | \$0 | \$115,795,583 | \$68 |
| Total Business Administration | \$308,645,095 | \$180 | \$12,839,934 | \$7 | \$5,067,397 | \$3 | \$2,725,685 | \$2 | \$52,825 | \$0 | \$329,330,937 | \$192 |
| Salaries for Business Adm. | \$117,763,770 | \$69 | \$0 | \$0 | \$0 | \$0 | \$409,957 | \$0 | \$0 | \$0 | \$118,173,727 | \$69 |
| Total Facilities Acquisition | \$2,098,294 | \$1 | \$0 | \$0 | \$142,117,008 | \$83 | \$26,170 | \$0 | \$0 | \$0 | \$144,241,473 | \$84 |
| Salaries for Facilities Acq. | \$34,122 | \$0 | \$0 | \$0 | \$111,972 | \$0 | \$0 | \$0 | \$0 | \$0 | \$146,094 | \$0 |
| Total Operations and Maintenance | \$1,723,082,566 | \$1,006 | \$0 | \$0 | \$16,068,128 | \$9 | \$13,489,757 | \$8 | \$0 | \$0 | \$1,752,640,451 | \$1,024 |
| Salaries for Opns. & Maint. | \$562,022,329 | \$328 | \$0 | \$0 | \$16,407 | \$0 | \$3,638,200 | \$2 | \$0 | \$0 | \$565,676,935 | \$330 |
| Total Transportation | \$649,405,697 | \$379 | \$0 | \$0 | \$0 | \$0 | \$9,726,248 | \$6 | \$0 | \$0 | \$659,131,945 | \$385 |
| Salaries for Transportation | \$294,662,180 | \$172 | \$0 | \$0 | \$0 | \$0 | \$3,226,963 | \$2 | \$0 | \$0 | \$297,889,143 | \$174 |
| Total Other Support Services | \$318,461,620 | \$186 | \$0 | \$0 | \$3,043,880 | \$2 | \$10,262,005 | \$6 | \$6,898,998 | \$4 | \$338,666,502 | \$198 |
| Salaries for Other Support Services | \$134,157,281 | \$78 | \$0 | \$0 | \$75,600 | \$0 | \$3,830,994 | \$2 | \$1,318,844 | \$1 | \$139,382,719 | \$81 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$515,700,799 | \$301 | \$0 | \$0 | \$515,700,799 | \$301 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$208,339,324 | \$122 | \$0 | \$0 | \$208,339,324 | \$122 |
| Total Non-Instructional Support | \$3,313,417,283 | \$1,935 | \$12,839,934 | \$7 | \$166,296,413 | \$97 | \$760,320,760 | \$444 | \$6,951,823 | \$4 | \$4,259,826,214 | \$2,488 |
| Total Support Services | \$5,804,170,227 | \$3,390 | \$12,839,934 | \$7 | \$166,296,413 | \$97 | \$826,122,076 | \$483 | \$6,951,823 | \$4 | \$6,816,380,475 | \$3,981 |
| Total Emp. Bene. for Supp. Servs. | \$1,307,977,567 | \$764 | \$0 | \$0 | \$588,049 | \$0 | \$120,574,811 | \$70 | \$45,728 | \$0 | \$1,429,186,156 | \$835 |
| Total Salaries for Supp. Servs. | \$2,729,423,011 | \$1,594 | \$0 | \$0 | \$203,979 | \$0 | \$312,407,847 | \$182 | \$1,318,844 | \$1 | \$3,043,353,681 | \$1,778 |
| Total Current Operating Expenditures | \$14,652,955,940 | \$8,558 | \$12,839,934 | \$7 | \$166,296,413 | \$97 | \$953,867,543 | \$557 | \$6,951,823 | \$4 | \$15,792,911,653 | \$9,224 |
| Total Salaries in COE | \$8,338,574,540 | \$4,870 | \$0 | \$0 | \$203,979 | \$0 | \$394,628,196 | \$230 | \$1,318,844 | \$1 | \$8,734,725,559 | \$5,102 |
| Community Service Activities | \$120,405,654 | \$70 | \$0 | \$0 | \$0 | \$0 | \$98,558,927 | \$58 | \$698,420 | \$0 | \$219,663,000 | \$128 |
| Capital Outlay | \$181,201,183 | \$106 | \$0 | \$0 | \$1,597,644,118 | \$933 | \$16,656,679 | \$10 | \$0 | \$0 | \$1,795,501,981 | \$1,049 |
| Total Exp Before Transfers | \$14,954,562,777 | \$8,734 | \$12,839,934 | \$7 | \$1,763,940,532 | \$1,030 | \$1,069,083,148 | \$624 | \$7,650,243 | \$4 | \$17,808,076,634 | \$10,401 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|-------------------------|----------------|------------------------|----------------|------------------------|----------------|------------------------|--------------|---------------------|-------------|-------------------------|-----------------|
| Other Public Schools in Michigan | \$91,404,917 | \$53 | \$0 | \$0 | \$250,000 | \$0 | \$3,232,481 | \$2 | \$0 | \$0 | \$94,887,398 | \$55 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$47,497,952 | \$28 | \$3,241,476,465 | \$1,893 | \$50,570,715 | \$30 | \$799,583 | \$0 | \$8,243,892 | \$5 | \$3,348,588,607 | \$1,956 |
| To Other Funds | \$289,616,242 | \$169 | \$26,859,662 | \$16 | \$32,441,433 | \$19 | \$31,766,231 | \$19 | \$9,700,561 | \$6 | \$390,384,129 | \$228 |
| Other Transactions | \$8,599,569 | \$5 | \$24,316,227 | \$14 | \$2,034,968 | \$1 | \$168,382 | \$0 | \$557,815 | \$0 | \$35,676,961 | \$21 |
| Total Outgoing Transfers | \$437,118,679 | \$255 | \$3,292,652,354 | \$1,923 | \$85,297,117 | \$50 | \$35,966,677 | \$21 | \$18,502,268 | \$11 | \$3,869,537,095 | \$2,260 |
| Total Exp., Outgoing Transfers | \$15,391,681,456 | \$8,990 | \$3,305,492,289 | \$1,931 | \$1,849,237,648 | \$1,080 | \$1,105,049,826 | \$645 | \$26,152,510 | \$15 | \$21,677,613,729 | \$12,661 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|---------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(A) 50,000 and over STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 131,639 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|-------------|------|-----------|-----|---------------|---------|
| Total Assets | \$421,628,937 | \$3,203 | \$70,152,209 | \$533 | \$307,628,438 | \$2,337 | \$8,675,805 | \$66 | \$455,021 | \$3 | \$808,540,411 | \$6,142 |
| Total Liabilities | \$399,606,244 | \$3,036 | \$43,259,169 | \$329 | \$218,874,078 | \$1,663 | \$4,517,136 | \$34 | \$9,271 | \$0 | \$666,265,899 | \$5,061 |
| End Fund Bal. before Reserves | \$22,022,694 | \$167 | \$26,893,040 | \$204 | \$88,754,360 | \$674 | \$4,158,669 | \$32 | \$445,750 | \$3 | \$142,274,512 | \$1,081 |
| Reserves | \$1,457,301 | \$11 | \$26,893,040 | \$204 | \$88,754,360 | \$674 | \$616,906 | \$5 | \$0 | \$0 | \$117,721,606 | \$894 |
| Designations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Fund Balance | \$20,565,393 | \$156 | \$0 | \$0 | \$0 | \$0 | \$3,541,763 | \$27 | \$445,750 | \$3 | \$24,552,906 | \$187 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|-----------------|---------|---------------|-------|-------------|------|--------------|-------|----------|-----|-----------------|----------|
| Local Sources | \$104,638,036 | \$795 | \$105,325,407 | \$800 | \$7,028,060 | \$53 | \$7,045,786 | \$54 | \$83,599 | \$1 | \$224,120,888 | \$1,703 |
| Other Political Subdivisions | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sources | \$972,484,298 | \$7,387 | \$7,188,650 | \$55 | \$0 | \$0 | \$4,569,904 | \$35 | \$0 | \$0 | \$984,242,851 | \$7,477 |
| Federal Sources | \$232,094,003 | \$1,763 | \$0 | \$0 | \$0 | \$0 | \$34,515,815 | \$262 | \$0 | \$0 | \$266,609,819 | \$2,025 |
| Total Revenues Before Transfers | \$1,309,216,338 | \$9,945 | \$112,514,056 | \$855 | \$7,028,060 | \$53 | \$46,131,505 | \$350 | \$83,599 | \$1 | \$1,474,973,558 | \$11,205 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|-----------------|----------|---------------|---------|-------------|------|--------------|-------|----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$70,132,556 | \$533 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,132,556 | \$533 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,546,883 | \$27 | \$0 | \$0 | \$3,546,883 | \$27 |
| Other Transactions | \$228,675 | \$2 | \$554,093,250 | \$4,209 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$554,321,925 | \$4,211 |
| Total Incoming Transfers | \$70,361,231 | \$534 | \$554,093,250 | \$4,209 | \$0 | \$0 | \$3,546,883 | \$27 | \$0 | \$0 | \$628,001,364 | \$4,771 |
| Total Revs, Transfers, Other Trans. | \$1,379,577,569 | \$10,480 | \$666,607,306 | \$5,064 | \$7,028,060 | \$53 | \$49,678,388 | \$377 | \$83,599 | \$1 | \$2,102,974,922 | \$15,975 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-----|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$464,025,002 | \$3,592 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$464,025,002 | \$3,592 |
| Salaries for Basic Programs | \$306,522,957 | \$2,373 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$306,522,957 | \$2,373 |
| Total Added Needs Programs | \$288,560,637 | \$2,234 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$288,560,637 | \$2,234 |
| Salaries for Added Needs | \$166,419,604 | \$1,288 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$166,419,604 | \$1,288 |
| Total Adult Education | \$20,461,183 | \$8,324 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,461,183 | \$8,324 |
| Salaries for Adult Education | \$14,301,188 | \$5,818 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,301,188 | \$5,818 |
| Employee Benefits for Instruction | \$220,304,749 | \$1,674 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$220,304,749 | \$1,674 |
| Total Salaries for Instruction | \$487,243,749 | \$3,701 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$487,243,749 | \$3,701 |
| Total Instruction | \$773,046,822 | \$5,872 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$773,046,822 | \$5,872 |
| Total FTE Basic Program Teachers | 4,626 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$60,069 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|------------|------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$89,636,917 | \$681 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$89,636,917 | \$681 |
| Salaries for Pupil Services | \$60,092,796 | \$456 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,092,796 | \$456 |
| Total Instructional Staff Services | \$72,957,888 | \$554 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$72,957,888 | \$554 |
| Salaries for Instructional Staff Supp | \$36,305,372 | \$276 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,305,372 | \$276 |
| Total School Adm. | \$110,593,961 | \$840 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$110,593,961 | \$840 |
| Salaries for School Adm. | \$74,667,542 | \$567 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$74,667,542 | \$567 |
| Total Instructional Support | \$273,188,765 | \$2,075 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$273,188,765 | \$2,075 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|------------------------|-----------------|--------------------|-------------|----------------------|--------------|---------------------|--------------|------------------|------------|------------------------|-----------------|
| Total General Administration | \$9,531,033 | \$72 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,531,033 | \$72 |
| Salaries for General Adm. | \$3,874,016 | \$29 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,874,016 | \$29 |
| Total Business Administration | \$44,294,820 | \$336 | \$2,423,583 | \$18 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$46,718,403 | \$355 |
| Salaries for Business Adm. | \$16,049,052 | \$122 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,049,052 | \$122 |
| Total Facilities Acquisition | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$172,363,962 | \$1,309 | \$0 | \$0 | \$0 | \$0 | \$468,534 | \$4 | \$0 | \$0 | \$172,832,496 | \$1,313 |
| Salaries for Opns. & Maint. | \$67,695,730 | \$514 | \$0 | \$0 | \$0 | \$0 | \$319,287 | \$2 | \$0 | \$0 | \$68,015,017 | \$517 |
| Total Transportation | \$57,810,057 | \$439 | \$0 | \$0 | \$0 | \$0 | \$476,062 | \$4 | \$0 | \$0 | \$58,286,120 | \$443 |
| Salaries for Transportation | \$17,339,542 | \$132 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17,339,542 | \$132 |
| Total Other Support Services | \$57,627,213 | \$438 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$123,183 | \$1 | \$57,750,397 | \$439 |
| Salaries for Other Support Services | \$16,950,956 | \$129 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,950,956 | \$129 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$43,819,137 | \$333 | \$0 | \$0 | \$43,819,137 | \$333 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,602,287 | \$20 | \$0 | \$0 | \$2,602,287 | \$20 |
| Total Non-Instructional Support | \$341,627,086 | \$2,595 | \$2,423,583 | \$18 | \$0 | \$0 | \$47,366,020 | \$360 | \$123,183 | \$1 | \$391,539,872 | \$2,974 |
| Total Support Services | \$614,815,851 | \$4,670 | \$2,423,583 | \$18 | \$0 | \$0 | \$47,366,020 | \$360 | \$123,183 | \$1 | \$664,728,636 | \$5,050 |
| Total Emp. Bene. for Supp. Servs. | \$128,541,348 | \$976 | \$0 | \$0 | \$0 | \$0 | \$6,615,231 | \$50 | \$0 | \$0 | \$135,156,580 | \$1,027 |
| Total Salaries for Supp. Servs. | \$292,975,005 | \$2,226 | \$0 | \$0 | \$0 | \$0 | \$12,397,210 | \$94 | \$0 | \$0 | \$305,372,215 | \$2,320 |
| Total Current Operating Expenditures | \$1,387,862,673 | \$10,543 | \$2,423,583 | \$18 | \$0 | \$0 | \$47,366,020 | \$360 | \$123,183 | \$1 | \$1,437,775,459 | \$10,922 |
| Total Salaries in COE | \$780,218,754 | \$5,927 | \$0 | \$0 | \$0 | \$0 | \$12,397,210 | \$94 | \$0 | \$0 | \$792,615,964 | \$6,021 |
| Community Service Activities | \$4,804,659 | \$36 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,804,659 | \$36 |
| Capital Outlay | \$6,109,797 | \$46 | \$0 | \$0 | \$120,136,462 | \$913 | \$608,293 | \$5 | \$0 | \$0 | \$126,854,552 | \$964 |
| Total Exp Before Transfers | \$1,398,777,129 | \$10,626 | \$2,423,583 | \$18 | \$120,136,462 | \$913 | \$47,974,313 | \$364 | \$123,183 | \$1 | \$1,569,434,669 | \$11,922 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|------------------------|-----------------|----------------------|----------------|----------------------|--------------|---------------------|--------------|------------------|------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$2,022,143 | \$15 | \$663,780,687 | \$5,042 | \$0 | \$0 | \$686,894 | \$5 | \$0 | \$0 | \$666,489,724 | \$5,063 |
| To Other Funds | \$3,546,883 | \$27 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,546,883 | \$27 |
| Other Transactions | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Outgoing Transfers | \$5,569,026 | \$42 | \$663,780,687 | \$5,042 | \$0 | \$0 | \$686,894 | \$5 | \$0 | \$0 | \$670,036,607 | \$5,090 |
| Total Exp., Outgoing Transfers | \$1,404,346,155 | \$10,668 | \$666,204,269 | \$5,061 | \$120,136,462 | \$913 | \$48,661,207 | \$370 | \$123,183 | \$1 | \$2,239,471,276 | \$17,012 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|----------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(B) 20,000 to 49,999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 51,999 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|-------------|------|---------------|---------|--------------|-------|-----------|-----|---------------|---------|
| Total Assets | \$136,814,668 | \$2,631 | \$5,106,856 | \$98 | \$103,213,107 | \$1,985 | \$10,258,670 | \$197 | \$475,069 | \$9 | \$255,868,369 | \$4,921 |
| Total Liabilities | \$78,323,718 | \$1,506 | \$341,761 | \$7 | \$15,495,770 | \$298 | \$3,020,730 | \$58 | \$100 | \$0 | \$97,182,078 | \$1,869 |
| End Fund Bal. before Reserves | \$58,490,949 | \$1,125 | \$4,765,095 | \$92 | \$87,717,337 | \$1,687 | \$7,237,940 | \$139 | \$474,969 | \$9 | \$158,686,291 | \$3,052 |
| Reserves | \$4,189,934 | \$81 | \$1,274,707 | \$25 | \$87,583,766 | \$1,684 | \$61,165 | \$1 | \$474,969 | \$9 | \$93,584,541 | \$1,800 |
| Designations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Fund Balance | \$54,301,016 | \$1,044 | \$3,490,388 | \$67 | \$133,571 | \$3 | \$7,176,775 | \$138 | \$0 | \$0 | \$65,101,751 | \$1,252 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|------|--------------|-------|----------|-----|---------------|---------|
| Local Sources | \$73,696,924 | \$1,417 | \$34,573,393 | \$665 | \$4,616,015 | \$89 | \$13,016,264 | \$250 | \$16,571 | \$0 | \$125,919,168 | \$2,422 |
| Other Political Subdivisions | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sources | \$327,060,520 | \$6,290 | \$1,055,189 | \$20 | \$0 | \$0 | \$10,417,301 | \$200 | \$0 | \$0 | \$338,533,010 | \$6,510 |
| Federal Sources | \$36,842,468 | \$709 | \$0 | \$0 | \$0 | \$0 | \$8,776,590 | \$169 | \$0 | \$0 | \$45,619,058 | \$877 |
| Total Revenues Before Transfers | \$437,599,913 | \$8,416 | \$35,628,582 | \$685 | \$4,616,015 | \$89 | \$32,210,154 | \$619 | \$16,571 | \$0 | \$510,071,235 | \$9,809 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|--------------|-------|--------------|-------|--------------|---------|----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$24,122,247 | \$464 | \$0 | \$0 | \$0 | \$0 | \$24,009,496 | \$462 | \$0 | \$0 | \$48,131,742 | \$926 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$3,171,851 | \$61 | \$4,130,290 | \$79 | \$1,212,600 | \$23 | \$7,645,227 | \$147 | \$0 | \$0 | \$16,159,968 | \$311 |
| Other Transactions | \$627,842 | \$12 | \$3,615,466 | \$70 | \$18,148,092 | \$349 | \$0 | \$0 | \$0 | \$0 | \$22,391,399 | \$431 |
| Total Incoming Transfers | \$27,921,940 | \$537 | \$7,745,756 | \$149 | \$19,360,692 | \$372 | \$31,654,722 | \$609 | \$0 | \$0 | \$86,683,110 | \$1,667 |
| Total Revs, Transfers, Other Trans. | \$465,521,853 | \$8,953 | \$43,374,338 | \$834 | \$23,976,707 | \$461 | \$63,864,876 | \$1,228 | \$16,571 | \$0 | \$596,754,345 | \$11,476 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|--------------|-------|-----|-----|---------------|---------|
| Total Basic Programs | \$208,672,164 | \$4,066 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$208,672,164 | \$4,066 |
| Salaries for Basic Programs | \$134,187,076 | \$2,615 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$134,187,076 | \$2,615 |
| Total Added Needs Programs | \$68,788,107 | \$1,340 | \$0 | \$0 | \$0 | \$0 | \$19,562,317 | \$381 | \$0 | \$0 | \$88,350,423 | \$1,722 |
| Salaries for Added Needs | \$44,767,654 | \$872 | \$0 | \$0 | \$0 | \$0 | \$12,610,364 | \$246 | \$0 | \$0 | \$57,378,018 | \$1,118 |
| Total Adult Education | \$2,138,939 | \$3,152 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,138,939 | \$3,152 |
| Salaries for Adult Education | \$1,484,550 | \$2,188 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,484,550 | \$2,188 |
| Employee Benefits for Instruction | \$87,612,361 | \$1,685 | \$0 | \$0 | \$0 | \$0 | \$6,600,976 | \$127 | \$0 | \$0 | \$94,213,337 | \$1,812 |
| Total Salaries for Instruction | \$180,439,280 | \$3,470 | \$0 | \$0 | \$0 | \$0 | \$12,610,364 | \$243 | \$0 | \$0 | \$193,049,644 | \$3,713 |
| Total Instruction | \$279,599,209 | \$5,377 | \$0 | \$0 | \$0 | \$0 | \$19,562,317 | \$376 | \$0 | \$0 | \$299,161,526 | \$5,753 |
| Total FTE Basic Program Teachers | 1,988 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$63,061 | \$1 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|---------------------|----------------|------------|------------|------------|------------|---------------------|--------------|------------|------------|---------------------|----------------|
| Total Pupil Services | \$32,395,228 | \$623 | \$0 | \$0 | \$0 | \$0 | \$12,286,810 | \$236 | \$0 | \$0 | \$44,682,038 | \$859 |
| Salaries for Pupil Services | \$14,355,012 | \$276 | \$0 | \$0 | \$0 | \$0 | \$3,614,635 | \$70 | \$0 | \$0 | \$17,969,647 | \$346 |
| Total Instructional Staff Services | \$23,799,128 | \$458 | \$0 | \$0 | \$0 | \$0 | \$2,407,913 | \$46 | \$0 | \$0 | \$26,207,041 | \$504 |
| Salaries for Instructional Staff Supp | \$14,465,587 | \$278 | \$0 | \$0 | \$0 | \$0 | \$1,585,545 | \$30 | \$0 | \$0 | \$16,051,132 | \$309 |
| Total School Adm. | \$29,062,480 | \$559 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$29,062,480 | \$559 |
| Salaries for School Adm. | \$19,767,428 | \$380 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$19,767,428 | \$380 |
| Total Instructional Support | \$85,256,836 | \$1,640 | \$0 | \$0 | \$0 | \$0 | \$14,694,723 | \$283 | \$0 | \$0 | \$99,951,559 | \$1,922 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|-----------------|------------|---------------------|----------------|---------------------|----------------|-----------------|------------|----------------------|-----------------|
| Total General Administration | \$2,826,170 | \$54 | \$0 | \$0 | \$0 | \$0 | \$655 | \$0 | \$0 | \$0 | \$2,826,825 | \$54 |
| Salaries for General Adm. | \$1,190,480 | \$23 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,190,480 | \$23 |
| Total Business Administration | \$5,350,791 | \$103 | \$45,326 | \$1 | \$635 | \$0 | \$141,590 | \$3 | \$0 | \$0 | \$5,538,342 | \$107 |
| Salaries for Business Adm. | \$3,021,528 | \$58 | \$0 | \$0 | \$0 | \$0 | \$65,790 | \$1 | \$0 | \$0 | \$3,087,319 | \$59 |
| Total Facilities Acquisition | \$0 | \$0 | \$0 | \$0 | \$8,879,017 | \$171 | \$0 | \$0 | \$0 | \$0 | \$8,879,017 | \$171 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$50,762,095 | \$976 | \$0 | \$0 | \$3,085 | \$0 | \$1,765,392 | \$34 | \$0 | \$0 | \$52,530,571 | \$1,010 |
| Salaries for Opns. & Maint. | \$20,568,328 | \$396 | \$0 | \$0 | \$0 | \$0 | \$415,254 | \$8 | \$0 | \$0 | \$20,983,583 | \$404 |
| Total Transportation | \$26,171,238 | \$503 | \$0 | \$0 | \$0 | \$0 | \$234,080 | \$5 | \$0 | \$0 | \$26,405,318 | \$508 |
| Salaries for Transportation | \$7,259,052 | \$140 | \$0 | \$0 | \$0 | \$0 | \$65,187 | \$1 | \$0 | \$0 | \$7,324,238 | \$141 |
| Total Other Support Services | \$12,458,532 | \$240 | \$0 | \$0 | \$0 | \$0 | \$419,606 | \$8 | \$10,944 | \$0 | \$12,889,082 | \$248 |
| Salaries for Other Support Services | \$7,577,069 | \$146 | \$0 | \$0 | \$0 | \$0 | \$157,434 | \$3 | \$0 | \$0 | \$7,734,503 | \$149 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12,188,608 | \$234 | \$0 | \$0 | \$12,188,608 | \$234 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,052,944 | \$78 | \$0 | \$0 | \$4,052,944 | \$78 |
| Total Non-Instructional Support | \$97,568,825 | \$1,876 | \$45,326 | \$1 | \$8,882,737 | \$171 | \$18,802,874 | \$362 | \$10,944 | \$0 | \$125,310,707 | \$2,410 |
| Total Support Services | \$182,825,661 | \$3,516 | \$45,326 | \$1 | \$8,882,737 | \$171 | \$33,497,598 | \$644 | \$10,944 | \$0 | \$225,262,266 | \$4,332 |
| Total Emp. Bene. for Supp. Servs. | \$41,084,145 | \$790 | \$0 | \$0 | \$0 | \$0 | \$5,118,113 | \$98 | \$0 | \$0 | \$46,202,258 | \$889 |
| Total Salaries for Supp. Servs. | \$88,204,484 | \$1,696 | \$0 | \$0 | \$0 | \$0 | \$12,066,132 | \$232 | \$0 | \$0 | \$100,270,616 | \$1,928 |
| Total Current Operating Expenditures | \$462,424,870 | \$8,893 | \$45,326 | \$1 | \$8,882,737 | \$171 | \$53,059,914 | \$1,020 | \$10,944 | \$0 | \$524,423,792 | \$10,085 |
| Total Salaries in COE | \$268,643,764 | \$5,166 | \$0 | \$0 | \$0 | \$0 | \$24,676,496 | \$475 | \$0 | \$0 | \$293,320,260 | \$5,641 |
| Community Service Activities | \$967,598 | \$19 | \$0 | \$0 | \$0 | \$0 | \$6,649,522 | \$128 | \$0 | \$0 | \$7,617,120 | \$146 |
| Capital Outlay | \$831,068 | \$16 | \$0 | \$0 | \$76,262,250 | \$1,467 | \$1,220,446 | \$23 | \$0 | \$0 | \$78,313,763 | \$1,506 |
| Total Exp Before Transfers | \$464,223,536 | \$8,928 | \$45,326 | \$1 | \$85,144,987 | \$1,637 | \$60,929,882 | \$1,172 | \$10,944 | \$0 | \$610,354,675 | \$11,738 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|---------------------|--------------|---------------------|----------------|---------------------|----------------|-----------------|------------|----------------------|-----------------|
| Other Public Schools in Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$0 | \$0 | \$45,662,226 | \$878 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$45,662,226 | \$878 |
| To Other Funds | \$9,129,156 | \$176 | \$409,553 | \$8 | \$3,449,408 | \$66 | \$3,171,851 | \$61 | \$0 | \$0 | \$16,159,968 | \$311 |
| Other Transactions | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Outgoing Transfers | \$9,129,156 | \$176 | \$46,071,780 | \$886 | \$3,449,408 | \$66 | \$3,171,851 | \$61 | \$0 | \$0 | \$61,822,194 | \$1,189 |
| Total Exp., Outgoing Transfers | \$473,352,692 | \$9,103 | \$46,117,106 | \$887 | \$88,594,395 | \$1,704 | \$64,101,733 | \$1,233 | \$10,944 | \$0 | \$672,176,869 | \$12,927 |

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| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|----------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(C) 10,000 to 19,999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 293,879 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|------|---------------|---------|--------------|-------|-------------|------|-----------------|---------|
| Total Assets | \$835,487,842 | \$2,843 | \$27,343,910 | \$93 | \$753,119,337 | \$2,563 | \$35,134,410 | \$120 | \$7,048,174 | \$24 | \$1,658,133,673 | \$5,642 |
| Total Liabilities | \$476,862,413 | \$1,623 | \$2,109,122 | \$7 | \$73,077,838 | \$249 | \$12,788,996 | \$44 | \$1,024,966 | \$3 | \$565,863,335 | \$1,925 |
| End Fund Bal. before Reserves | \$358,625,429 | \$1,220 | \$25,234,789 | \$86 | \$680,041,498 | \$2,314 | \$22,345,414 | \$76 | \$6,023,208 | \$20 | \$1,092,270,338 | \$3,717 |
| Reserves | \$19,618,463 | \$67 | \$13,976,262 | \$48 | \$435,025,209 | \$1,480 | \$1,533,275 | \$5 | \$3,187,756 | \$11 | \$473,340,965 | \$1,611 |
| Designations | \$43,810,544 | \$149 | \$0 | \$0 | \$420,513 | \$1 | \$94,005 | \$0 | \$0 | \$0 | \$44,325,062 | \$151 |
| Ending Fund Balance | \$295,196,422 | \$1,004 | \$11,258,527 | \$38 | \$244,595,776 | \$832 | \$20,718,134 | \$70 | \$2,835,453 | \$10 | \$574,604,311 | \$1,955 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|-----------------|---------|---------------|-------|--------------|-------|---------------|-------|-------------|-----|-----------------|----------|
| Local Sources | \$670,918,016 | \$2,283 | \$264,067,416 | \$899 | \$52,533,060 | \$179 | \$72,228,429 | \$246 | \$2,739,403 | \$9 | \$1,062,486,323 | \$3,615 |
| Other Political Subdivisions | \$671,297 | \$2 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$671,297 | \$2 |
| State Sources | \$1,849,494,260 | \$6,293 | \$4,576,701 | \$16 | \$0 | \$0 | \$19,484,529 | \$66 | \$0 | \$0 | \$1,873,555,490 | \$6,375 |
| Federal Sources | \$194,408,956 | \$662 | \$0 | \$0 | \$0 | \$0 | \$38,258,231 | \$130 | \$0 | \$0 | \$232,667,187 | \$792 |
| Total Revenues Before Transfers | \$2,715,492,529 | \$9,240 | \$268,644,117 | \$914 | \$52,533,060 | \$179 | \$129,971,189 | \$442 | \$2,739,403 | \$9 | \$3,169,380,297 | \$10,785 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|-----------------|---------|---------------|---------|---------------|-------|---------------|-------|-------------|------|-----------------|----------|
| Other Public Schools in Michigan | \$104,239,165 | \$355 | \$0 | \$0 | \$464,897 | \$2 | \$50,083,747 | \$170 | \$0 | \$0 | \$154,787,809 | \$527 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$11,995,793 | \$41 | \$11,228,049 | \$38 | \$11,123,482 | \$38 | \$29,128,513 | \$99 | \$1,357,213 | \$5 | \$64,833,049 | \$221 |
| Other Transactions | \$9,570,371 | \$33 | \$75,866,500 | \$258 | \$146,168,289 | \$497 | \$39,918 | \$0 | \$0 | \$0 | \$231,645,078 | \$788 |
| Total Incoming Transfers | \$125,805,328 | \$428 | \$87,094,549 | \$296 | \$157,756,667 | \$537 | \$79,252,178 | \$270 | \$1,357,213 | \$5 | \$451,265,936 | \$1,536 |
| Total Revs, Transfers, Other Trans. | \$2,841,297,857 | \$9,668 | \$355,738,666 | \$1,210 | \$210,289,727 | \$716 | \$209,223,367 | \$712 | \$4,096,616 | \$14 | \$3,620,646,233 | \$12,320 |

Expenditures

Instruction

| | | | | | | | | | | | | |
|-------------------------------------------|-----------------|---------|-----|-----|-----|-----|--------------|-------|-----|-----|-----------------|---------|
| Total Basic Programs | \$1,252,925,786 | \$4,301 | \$0 | \$0 | \$0 | \$0 | \$492,067 | \$2 | \$0 | \$0 | \$1,253,417,853 | \$4,303 |
| Salaries for Basic Programs | \$844,410,160 | \$2,899 | \$0 | \$0 | \$0 | \$0 | \$296,556 | \$1 | \$0 | \$0 | \$844,706,716 | \$2,900 |
| Total Added Needs Programs | \$354,120,857 | \$1,216 | \$0 | \$0 | \$0 | \$0 | \$31,359,765 | \$108 | \$0 | \$0 | \$385,480,622 | \$1,323 |
| Salaries for Added Needs | \$229,060,848 | \$786 | \$0 | \$0 | \$0 | \$0 | \$20,418,950 | \$70 | \$0 | \$0 | \$249,479,798 | \$856 |
| Total Adult Education | \$14,347,481 | \$5,606 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$14,347,481 | \$5,606 |
| Salaries for Adult Education | \$8,748,826 | \$3,419 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,748,826 | \$3,419 |
| Employee Benefits for Instruction | \$477,332,541 | \$1,624 | \$0 | \$0 | \$0 | \$0 | \$10,386,573 | \$35 | \$0 | \$0 | \$487,719,114 | \$1,660 |
| Total Salaries for Instruction | \$1,082,219,834 | \$3,683 | \$0 | \$0 | \$0 | \$0 | \$20,715,506 | \$70 | \$0 | \$0 | \$1,102,935,340 | \$3,753 |
| Total Instruction | \$1,621,394,125 | \$5,517 | \$0 | \$0 | \$0 | \$0 | \$31,851,831 | \$108 | \$0 | \$0 | \$1,653,245,956 | \$5,626 |
| Total FTE Basic Program Teachers | 12,682 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$62,268 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|---------------------|-------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$224,439,195 | \$764 | \$0 | \$0 | \$0 | \$0 | \$15,813,519 | \$54 | \$0 | \$0 | \$240,252,714 | \$818 |
| Salaries for Pupil Services | \$153,333,104 | \$522 | \$0 | \$0 | \$0 | \$0 | \$11,091,625 | \$38 | \$0 | \$0 | \$164,424,729 | \$559 |
| Total Instructional Staff Services | \$152,366,249 | \$518 | \$0 | \$0 | \$0 | \$0 | \$2,837,029 | \$10 | \$0 | \$0 | \$155,203,278 | \$528 |
| Salaries for Instructional Staff Supp | \$88,166,348 | \$300 | \$0 | \$0 | \$0 | \$0 | \$1,949,742 | \$7 | \$0 | \$0 | \$90,116,090 | \$307 |
| Total School Adm. | \$167,685,139 | \$571 | \$0 | \$0 | \$0 | \$0 | \$972,269 | \$3 | \$0 | \$0 | \$168,657,408 | \$574 |
| Salaries for School Adm. | \$112,422,914 | \$383 | \$0 | \$0 | \$0 | \$0 | \$429,644 | \$1 | \$0 | \$0 | \$112,852,558 | \$384 |
| Total Instructional Support | \$544,490,583 | \$1,853 | \$0 | \$0 | \$0 | \$0 | \$19,622,817 | \$67 | \$0 | \$0 | \$564,113,400 | \$1,920 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|------------------------|----------------|--------------------|-------------|----------------------|----------------|----------------------|--------------|--------------------|-------------|------------------------|-----------------|
| Total General Administration | \$25,762,775 | \$88 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$25,762,775 | \$88 |
| Salaries for General Adm. | \$11,725,157 | \$40 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,725,157 | \$40 |
| Total Business Administration | \$47,178,156 | \$161 | \$4,379,476 | \$15 | \$207,416 | \$1 | \$588,088 | \$2 | \$4 | \$0 | \$52,353,141 | \$178 |
| Salaries for Business Adm. | \$19,539,650 | \$66 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$19,539,650 | \$66 |
| Total Facilities Acquisition | \$293,106 | \$1 | \$0 | \$0 | \$14,324,706 | \$49 | \$0 | \$0 | \$0 | \$0 | \$14,617,812 | \$50 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$99,617 | \$0 | \$0 | \$0 | \$0 | \$0 | \$99,617 | \$0 |
| Total Operations and Maintenance | \$313,174,997 | \$1,066 | \$0 | \$0 | \$6,007,973 | \$20 | \$3,255,892 | \$11 | \$0 | \$0 | \$322,438,861 | \$1,097 |
| Salaries for Opns. & Maint. | \$118,225,424 | \$402 | \$0 | \$0 | \$0 | \$0 | \$1,378,369 | \$5 | \$0 | \$0 | \$119,603,793 | \$407 |
| Total Transportation | \$128,389,719 | \$437 | \$0 | \$0 | \$0 | \$0 | \$2,250,131 | \$8 | \$0 | \$0 | \$130,639,850 | \$445 |
| Salaries for Transportation | \$62,991,560 | \$214 | \$0 | \$0 | \$0 | \$0 | \$776,855 | \$3 | \$0 | \$0 | \$63,768,414 | \$217 |
| Total Other Support Services | \$67,985,411 | \$231 | \$0 | \$0 | \$2,138,861 | \$7 | \$6,943,181 | \$24 | \$4,087,671 | \$14 | \$81,155,125 | \$276 |
| Salaries for Other Support Services | \$34,051,428 | \$116 | \$0 | \$0 | \$75,600 | \$0 | \$2,544,874 | \$9 | \$1,318,844 | \$4 | \$37,990,746 | \$129 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$82,605,083 | \$281 | \$0 | \$0 | \$82,605,083 | \$281 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$27,823,782 | \$95 | \$0 | \$0 | \$27,823,782 | \$95 |
| Total Non-Instructional Support | \$582,784,165 | \$1,983 | \$4,379,476 | \$15 | \$22,678,956 | \$77 | \$123,466,158 | \$420 | \$4,087,675 | \$14 | \$737,396,430 | \$2,509 |
| Total Support Services | \$1,127,274,748 | \$3,836 | \$4,379,476 | \$15 | \$22,678,956 | \$77 | \$143,088,975 | \$487 | \$4,087,675 | \$14 | \$1,301,509,830 | \$4,429 |
| Total Emp. Bene. for Supp. Servs. | \$280,763,063 | \$955 | \$0 | \$0 | \$61,703 | \$0 | \$24,910,787 | \$85 | \$45,228 | \$0 | \$305,780,782 | \$1,040 |
| Total Salaries for Supp. Servs. | \$600,455,585 | \$2,043 | \$0 | \$0 | \$175,217 | \$1 | \$63,431,659 | \$216 | \$1,318,844 | \$4 | \$665,381,305 | \$2,264 |
| Total Current Operating Expenditures | \$2,748,668,873 | \$9,353 | \$4,379,476 | \$15 | \$22,678,956 | \$77 | \$174,940,806 | \$595 | \$4,087,675 | \$14 | \$2,954,755,787 | \$10,054 |
| Total Salaries in COE | \$1,682,675,420 | \$5,726 | \$0 | \$0 | \$175,217 | \$1 | \$84,147,164 | \$286 | \$1,318,844 | \$4 | \$1,768,316,645 | \$6,017 |
| Community Service Activities | \$28,806,035 | \$98 | \$0 | \$0 | \$0 | \$0 | \$18,557,107 | \$63 | \$139,575 | \$0 | \$47,502,717 | \$162 |
| Capital Outlay | \$22,925,579 | \$78 | \$0 | \$0 | \$381,056,559 | \$1,297 | \$2,130,898 | \$7 | \$0 | \$0 | \$406,113,036 | \$1,382 |
| Total Exp Before Transfers | \$2,800,400,487 | \$9,529 | \$4,379,476 | \$15 | \$403,735,515 | \$1,374 | \$195,628,812 | \$666 | \$4,227,250 | \$14 | \$3,408,371,540 | \$11,598 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|------------------------|----------------|----------------------|----------------|----------------------|----------------|----------------------|--------------|--------------------|-------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$10,706,488 | \$36 | \$0 | \$0 | \$0 | \$0 | \$1,595,292 | \$5 | \$0 | \$0 | \$12,301,781 | \$42 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$2,585,598 | \$9 | \$348,342,398 | \$1,185 | \$537,499 | \$2 | \$0 | \$0 | \$0 | \$0 | \$351,465,495 | \$1,196 |
| To Other Funds | \$48,611,110 | \$165 | \$3,683,839 | \$13 | \$1,636,570 | \$6 | \$10,901,533 | \$37 | \$0 | \$0 | \$64,833,052 | \$221 |
| Other Transactions | \$515,954 | \$2 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$515,954 | \$2 |
| Total Outgoing Transfers | \$62,419,151 | \$212 | \$352,026,237 | \$1,198 | \$2,174,068 | \$7 | \$12,496,825 | \$43 | \$0 | \$0 | \$429,116,281 | \$1,460 |
| Total Exp., Outgoing Transfers | \$2,862,819,638 | \$9,741 | \$356,405,714 | \$1,213 | \$405,909,583 | \$1,381 | \$208,125,636 | \$708 | \$4,227,250 | \$14 | \$3,837,487,821 | \$13,058 |

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| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(D) 5,000 to 9,999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 358,660 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|--------------|-------|--------------|------|-----------------|---------|
| Total Assets | \$931,896,053 | \$2,598 | \$62,153,103 | \$173 | \$797,935,638 | \$2,225 | \$47,990,030 | \$134 | \$27,373,973 | \$76 | \$1,867,348,798 | \$5,206 |
| Total Liabilities | \$528,602,400 | \$1,474 | \$3,362,870 | \$9 | \$60,427,652 | \$168 | \$21,403,738 | \$60 | \$202,702 | \$1 | \$613,999,362 | \$1,712 |
| End Fund Bal. before Reserves | \$403,293,654 | \$1,124 | \$58,790,233 | \$164 | \$737,507,987 | \$2,056 | \$26,586,292 | \$74 | \$27,171,272 | \$76 | \$1,253,349,436 | \$3,495 |
| Reserves | \$12,327,787 | \$34 | \$8,434,117 | \$24 | \$230,329,083 | \$642 | \$475,713 | \$1 | \$11,381,472 | \$32 | \$262,948,171 | \$733 |
| Designations | \$36,355,408 | \$101 | \$2,169,484 | \$6 | \$2,224,064 | \$6 | \$2,597,453 | \$7 | \$0 | \$0 | \$43,346,408 | \$121 |
| Ending Fund Balance | \$354,610,459 | \$989 | \$48,186,632 | \$134 | \$504,954,840 | \$1,408 | \$23,513,126 | \$66 | \$15,789,800 | \$44 | \$947,054,857 | \$2,641 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|-----------------|---------|---------------|---------|--------------|-------|---------------|-------|-------------|-----|-----------------|----------|
| Local Sources | \$772,271,615 | \$2,153 | \$361,746,286 | \$1,009 | \$73,302,781 | \$204 | \$108,423,307 | \$302 | \$2,021,193 | \$6 | \$1,317,765,183 | \$3,674 |
| Other Political Subdivisions | \$225,074 | \$1 | \$0 | \$0 | \$0 | \$0 | \$105,500 | \$0 | \$0 | \$0 | \$330,574 | \$1 |
| State Sources | \$2,164,900,164 | \$6,036 | \$3,052,853 | \$9 | \$0 | \$0 | \$25,520,088 | \$71 | \$0 | \$0 | \$2,193,473,105 | \$6,116 |
| Federal Sources | \$139,144,657 | \$388 | \$0 | \$0 | \$0 | \$0 | \$38,196,130 | \$106 | \$0 | \$0 | \$177,340,786 | \$494 |
| Total Revenues Before Transfers | \$3,076,541,510 | \$8,578 | \$364,799,139 | \$1,017 | \$73,302,781 | \$204 | \$172,245,025 | \$480 | \$2,021,193 | \$6 | \$3,688,909,648 | \$10,285 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|-----------------|---------|---------------|---------|---------------|-------|---------------|-------|--------------|------|-----------------|----------|
| Other Public Schools in Michigan | \$165,917,354 | \$463 | \$139,965 | \$0 | \$25,000 | \$0 | \$52,482,206 | \$146 | \$0 | \$0 | \$218,564,525 | \$609 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$21,020,010 | \$59 | \$11,680,291 | \$33 | \$11,530,596 | \$32 | \$43,332,631 | \$121 | \$3,303,024 | \$9 | \$90,866,551 | \$253 |
| Other Transactions | \$18,894,390 | \$53 | \$468,399,546 | \$1,306 | \$257,411,563 | \$718 | \$16,347 | \$0 | \$7,948,314 | \$22 | \$752,670,161 | \$2,099 |
| Total Incoming Transfers | \$205,831,754 | \$574 | \$480,219,802 | \$1,339 | \$268,967,160 | \$750 | \$95,831,184 | \$267 | \$11,251,338 | \$31 | \$1,062,101,238 | \$2,961 |
| Total Revs, Transfers, Other Trans. | \$3,282,373,263 | \$9,152 | \$845,018,942 | \$2,356 | \$342,269,941 | \$954 | \$268,076,209 | \$747 | \$13,272,531 | \$37 | \$4,751,010,885 | \$13,247 |

Expenditures

Instruction

| | | | | | | | | | | | | |
|-------------------------------------------|-----------------|---------|-----|-----|-----|-----|--------------|-------|-----|-----|-----------------|---------|
| Total Basic Programs | \$1,549,738,012 | \$4,344 | \$0 | \$0 | \$0 | \$0 | \$1,172,098 | \$3 | \$0 | \$0 | \$1,550,910,110 | \$4,347 |
| Salaries for Basic Programs | \$1,030,870,292 | \$2,890 | \$0 | \$0 | \$0 | \$0 | \$818,540 | \$2 | \$0 | \$0 | \$1,031,688,831 | \$2,892 |
| Total Added Needs Programs | \$372,842,557 | \$1,045 | \$0 | \$0 | \$0 | \$0 | \$46,556,777 | \$130 | \$0 | \$0 | \$419,399,333 | \$1,176 |
| Salaries for Added Needs | \$240,200,310 | \$673 | \$0 | \$0 | \$0 | \$0 | \$30,300,118 | \$85 | \$0 | \$0 | \$270,500,428 | \$758 |
| Total Adult Education | \$10,109,117 | \$5,324 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,109,117 | \$5,324 |
| Salaries for Adult Education | \$6,261,317 | \$3,298 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,261,317 | \$3,298 |
| Employee Benefits for Instruction | \$576,025,325 | \$1,606 | \$0 | \$0 | \$0 | \$0 | \$15,537,505 | \$43 | \$0 | \$0 | \$591,562,830 | \$1,649 |
| Total Salaries for Instruction | \$1,277,331,919 | \$3,561 | \$0 | \$0 | \$0 | \$0 | \$31,118,657 | \$87 | \$0 | \$0 | \$1,308,450,576 | \$3,648 |
| Total Instruction | \$1,932,689,685 | \$5,389 | \$0 | \$0 | \$0 | \$0 | \$47,728,875 | \$133 | \$0 | \$0 | \$1,980,418,560 | \$5,522 |
| Total FTE Basic Program Teachers | 15,900 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$60,962 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|---------------------|-------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$193,130,630 | \$538 | \$0 | \$0 | \$0 | \$0 | \$13,843,520 | \$39 | \$0 | \$0 | \$206,974,151 | \$577 |
| Salaries for Pupil Services | \$127,334,597 | \$355 | \$0 | \$0 | \$0 | \$0 | \$9,325,687 | \$26 | \$0 | \$0 | \$136,660,284 | \$381 |
| Total Instructional Staff Services | \$141,465,232 | \$394 | \$0 | \$0 | \$0 | \$0 | \$4,362,914 | \$12 | \$0 | \$0 | \$145,828,146 | \$407 |
| Salaries for Instructional Staff Supp | \$81,290,672 | \$227 | \$0 | \$0 | \$0 | \$0 | \$2,485,754 | \$7 | \$0 | \$0 | \$83,776,426 | \$234 |
| Total School Adm. | \$196,638,656 | \$548 | \$0 | \$0 | \$0 | \$0 | \$486,252 | \$1 | \$0 | \$0 | \$197,124,907 | \$550 |
| Salaries for School Adm. | \$129,222,587 | \$360 | \$0 | \$0 | \$0 | \$0 | \$320,373 | \$1 | \$0 | \$0 | \$129,542,960 | \$361 |
| Total Instructional Support | \$531,234,518 | \$1,481 | \$0 | \$0 | \$0 | \$0 | \$18,692,686 | \$52 | \$0 | \$0 | \$549,927,204 | \$1,533 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|------------------------|----------------|------------------|------------|----------------------|----------------|----------------------|--------------|------------------|------------|------------------------|----------------|
| Total General Administration | \$41,464,872 | \$116 | \$0 | \$0 | \$0 | \$0 | \$11,320 | \$0 | \$0 | \$0 | \$41,476,192 | \$116 |
| Salaries for General Adm. | \$19,143,430 | \$53 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$19,143,430 | \$53 |
| Total Business Administration | \$53,768,515 | \$150 | \$599,734 | \$2 | \$2,210,786 | \$6 | \$225,121 | \$1 | \$0 | \$0 | \$56,804,156 | \$158 |
| Salaries for Business Adm. | \$22,911,501 | \$64 | \$0 | \$0 | \$0 | \$0 | \$3,878 | \$0 | \$0 | \$0 | \$22,915,380 | \$64 |
| Total Facilities Acquisition | \$390,413 | \$1 | \$0 | \$0 | \$42,936,663 | \$120 | \$13,205 | \$0 | \$0 | \$0 | \$43,340,281 | \$121 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$356,373,770 | \$994 | \$0 | \$0 | \$713,938 | \$2 | \$4,054,100 | \$11 | \$0 | \$0 | \$361,141,808 | \$1,007 |
| Salaries for Opns. & Maint. | \$128,538,687 | \$358 | \$0 | \$0 | \$0 | \$0 | \$561,798 | \$2 | \$0 | \$0 | \$129,100,485 | \$360 |
| Total Transportation | \$135,974,708 | \$379 | \$0 | \$0 | \$0 | \$0 | \$2,507,850 | \$7 | \$0 | \$0 | \$138,482,558 | \$386 |
| Salaries for Transportation | \$65,547,840 | \$183 | \$0 | \$0 | \$0 | \$0 | \$816,345 | \$2 | \$0 | \$0 | \$66,364,185 | \$185 |
| Total Other Support Services | \$70,392,270 | \$196 | \$0 | \$0 | \$0 | \$0 | \$1,141,687 | \$3 | \$427,354 | \$1 | \$71,961,310 | \$201 |
| Salaries for Other Support Services | \$32,592,994 | \$91 | \$0 | \$0 | \$0 | \$0 | \$406,761 | \$1 | \$0 | \$0 | \$32,999,755 | \$92 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$100,123,801 | \$279 | \$0 | \$0 | \$100,123,801 | \$279 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$44,326,722 | \$124 | \$0 | \$0 | \$44,326,722 | \$124 |
| Total Non-Instructional Support | \$658,364,547 | \$1,836 | \$599,734 | \$2 | \$45,861,387 | \$128 | \$152,403,804 | \$425 | \$427,354 | \$1 | \$857,656,827 | \$2,391 |
| Total Support Services | \$1,189,599,066 | \$3,317 | \$599,734 | \$2 | \$45,861,387 | \$128 | \$171,096,490 | \$477 | \$427,354 | \$1 | \$1,407,584,031 | \$3,925 |
| Total Emp. Bene. for Supp. Servs. | \$294,459,391 | \$821 | \$0 | \$0 | \$0 | \$0 | \$26,081,552 | \$73 | \$0 | \$0 | \$320,540,943 | \$894 |
| Total Salaries for Supp. Servs. | \$606,582,307 | \$1,691 | \$0 | \$0 | \$0 | \$0 | \$68,026,296 | \$190 | \$0 | \$0 | \$674,608,603 | \$1,881 |
| Total Current Operating Expenditures | \$3,122,288,751 | \$8,705 | \$599,734 | \$2 | \$45,861,387 | \$128 | \$218,825,365 | \$610 | \$427,354 | \$1 | \$3,388,002,592 | \$9,446 |
| Total Salaries in COE | \$1,883,914,226 | \$5,253 | \$0 | \$0 | \$0 | \$0 | \$99,144,953 | \$276 | \$0 | \$0 | \$1,983,059,179 | \$5,529 |
| Community Service Activities | \$31,816,296 | \$89 | \$0 | \$0 | \$0 | \$0 | \$32,594,496 | \$91 | \$194,714 | \$1 | \$64,605,506 | \$180 |
| Capital Outlay | \$38,168,475 | \$106 | \$0 | \$0 | \$411,500,136 | \$1,147 | \$4,353,540 | \$12 | \$0 | \$0 | \$454,022,152 | \$1,266 |
| Total Exp Before Transfers | \$3,192,273,522 | \$8,901 | \$599,734 | \$2 | \$457,361,523 | \$1,275 | \$255,773,402 | \$713 | \$622,068 | \$2 | \$3,906,630,249 | \$10,892 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|------------------------|----------------|----------------------|----------------|----------------------|----------------|----------------------|--------------|---------------------|-------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$25,867,796 | \$72 | \$0 | \$0 | \$0 | \$0 | \$1,537,211 | \$4 | \$0 | \$0 | \$27,405,007 | \$76 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$9,052,791 | \$25 | \$844,310,130 | \$2,354 | \$11,678,005 | \$33 | \$50,227 | \$0 | \$8,241,609 | \$23 | \$873,332,762 | \$2,435 |
| To Other Funds | \$59,513,988 | \$166 | \$992,658 | \$3 | \$12,079,795 | \$34 | \$8,693,813 | \$24 | \$9,586,297 | \$27 | \$90,866,551 | \$253 |
| Other Transactions | \$959,975 | \$3 | \$1,630 | \$0 | \$15,462 | \$0 | \$1,300 | \$0 | \$245,467 | \$1 | \$1,223,834 | \$3 |
| Total Outgoing Transfers | \$95,394,550 | \$266 | \$845,304,417 | \$2,357 | \$23,773,262 | \$66 | \$10,282,552 | \$29 | \$18,073,373 | \$50 | \$992,828,154 | \$2,768 |
| Total Exp., Outgoing Transfers | \$3,287,668,072 | \$9,167 | \$845,904,151 | \$2,359 | \$481,134,785 | \$1,341 | \$266,055,954 | \$742 | \$18,695,441 | \$52 | \$4,899,458,404 | \$13,660 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(E) 4,500 to 4,999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 33,661 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|--------------|---------|-------------|-------|--------------|-------|-------------|-------|-----------|------|---------------|---------|
| Total Assets | \$76,275,355 | \$2,266 | \$5,987,967 | \$178 | \$18,127,149 | \$539 | \$5,214,197 | \$155 | \$646,961 | \$19 | \$106,251,628 | \$3,156 |
| Total Liabilities | \$49,510,044 | \$1,471 | \$981,128 | \$29 | \$2,800,460 | \$83 | \$3,455,087 | \$103 | \$35,999 | \$1 | \$56,782,717 | \$1,687 |
| End Fund Bal. before Reserves | \$26,765,311 | \$795 | \$5,006,839 | \$149 | \$15,326,689 | \$455 | \$1,759,110 | \$52 | \$610,962 | \$18 | \$49,468,911 | \$1,470 |
| Reserves | \$617,024 | \$18 | \$0 | \$0 | \$0 | \$0 | \$22,604 | \$1 | \$37,111 | \$1 | \$676,739 | \$20 |
| Designations | \$666,174 | \$20 | \$0 | \$0 | \$440,332 | \$13 | \$443,532 | \$13 | \$0 | \$0 | \$1,550,038 | \$46 |
| Ending Fund Balance | \$25,482,113 | \$757 | \$5,006,839 | \$149 | \$14,886,357 | \$442 | \$1,292,975 | \$38 | \$573,851 | \$17 | \$47,242,134 | \$1,403 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|------|--------------|-------|----------|-----|---------------|---------|
| Local Sources | \$40,815,873 | \$1,213 | \$29,740,841 | \$884 | \$2,262,118 | \$67 | \$8,608,618 | \$256 | \$51,448 | \$2 | \$81,478,898 | \$2,421 |
| Other Political Subdivisions | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Sources | \$202,000,850 | \$6,001 | \$357,563 | \$11 | \$0 | \$0 | \$5,520,125 | \$164 | \$0 | \$0 | \$207,878,538 | \$6,176 |
| Federal Sources | \$15,197,234 | \$451 | \$0 | \$0 | \$0 | \$0 | \$4,166,540 | \$124 | \$0 | \$0 | \$19,363,774 | \$575 |
| Total Revenues Before Transfers | \$258,013,958 | \$7,665 | \$30,098,404 | \$894 | \$2,262,118 | \$67 | \$18,295,283 | \$544 | \$51,448 | \$2 | \$308,721,210 | \$9,171 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|--------------|---------|-------------|-------|--------------|---------|-----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$13,242,558 | \$393 | \$0 | \$0 | \$0 | \$0 | \$12,439,730 | \$370 | \$0 | \$0 | \$25,682,288 | \$763 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$1,924,381 | \$57 | \$17,442 | \$1 | \$2,029,965 | \$60 | \$3,765,306 | \$112 | \$0 | \$0 | \$7,737,095 | \$230 |
| Other Transactions | \$238,125 | \$7 | \$12,707,187 | \$378 | \$398,528 | \$12 | \$42,964 | \$1 | \$217,398 | \$6 | \$13,604,201 | \$404 |
| Total Incoming Transfers | \$15,405,065 | \$458 | \$12,724,629 | \$378 | \$2,428,493 | \$72 | \$16,248,000 | \$483 | \$217,398 | \$6 | \$47,023,584 | \$1,397 |
| Total Revs, Transfers, Other Trans. | \$273,419,023 | \$8,123 | \$42,823,033 | \$1,272 | \$4,690,610 | \$139 | \$34,543,283 | \$1,026 | \$268,846 | \$8 | \$355,744,794 | \$10,568 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|--------------|-------|-----|-----|---------------|---------|
| Total Basic Programs | \$127,015,398 | \$3,842 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$127,015,398 | \$3,842 |
| Salaries for Basic Programs | \$84,973,646 | \$2,570 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$84,973,646 | \$2,570 |
| Total Added Needs Programs | \$38,132,339 | \$1,154 | \$0 | \$0 | \$0 | \$0 | \$11,151,395 | \$337 | \$0 | \$0 | \$49,283,734 | \$1,491 |
| Salaries for Added Needs | \$25,131,424 | \$760 | \$0 | \$0 | \$0 | \$0 | \$7,018,412 | \$212 | \$0 | \$0 | \$32,149,836 | \$973 |
| Total Adult Education | \$1,138,638 | \$1,887 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,138,638 | \$1,887 |
| Salaries for Adult Education | \$541,996 | \$898 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$541,996 | \$898 |
| Employee Benefits for Instruction | \$48,409,595 | \$1,438 | \$0 | \$0 | \$0 | \$0 | \$3,845,021 | \$114 | \$0 | \$0 | \$52,254,616 | \$1,552 |
| Total Salaries for Instruction | \$110,647,066 | \$3,287 | \$0 | \$0 | \$0 | \$0 | \$7,018,412 | \$209 | \$0 | \$0 | \$117,665,477 | \$3,496 |
| Total Instruction | \$166,286,375 | \$4,940 | \$0 | \$0 | \$0 | \$0 | \$11,151,395 | \$331 | \$0 | \$0 | \$177,437,770 | \$5,271 |
| Total FTE Basic Program Teachers | 1,323 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$59,959 | \$2 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|---------------------|----------------|------------|------------|------------|------------|--------------------|--------------|------------|------------|---------------------|----------------|
| Total Pupil Services | \$15,588,137 | \$463 | \$0 | \$0 | \$0 | \$0 | \$2,022,542 | \$60 | \$0 | \$0 | \$17,610,679 | \$523 |
| Salaries for Pupil Services | \$9,900,191 | \$294 | \$0 | \$0 | \$0 | \$0 | \$1,411,425 | \$42 | \$0 | \$0 | \$11,311,616 | \$336 |
| Total Instructional Staff Services | \$9,872,154 | \$293 | \$0 | \$0 | \$0 | \$0 | \$756,540 | \$22 | \$0 | \$0 | \$10,628,694 | \$316 |
| Salaries for Instructional Staff Supp | \$6,141,485 | \$182 | \$0 | \$0 | \$0 | \$0 | \$445,709 | \$13 | \$0 | \$0 | \$6,587,194 | \$196 |
| Total School Adm. | \$16,107,666 | \$479 | \$0 | \$0 | \$0 | \$0 | \$731,651 | \$22 | \$0 | \$0 | \$16,839,317 | \$500 |
| Salaries for School Adm. | \$10,889,792 | \$324 | \$0 | \$0 | \$0 | \$0 | \$500,417 | \$15 | \$0 | \$0 | \$11,390,209 | \$338 |
| Total Instructional Support | \$41,567,957 | \$1,235 | \$0 | \$0 | \$0 | \$0 | \$3,510,732 | \$104 | \$0 | \$0 | \$45,078,689 | \$1,339 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|-----------------|------------|---------------------|--------------|---------------------|--------------|------------------|------------|----------------------|----------------|
| Total General Administration | \$3,012,202 | \$89 | \$0 | \$0 | \$0 | \$0 | \$15,481 | \$0 | \$0 | \$0 | \$3,027,683 | \$90 |
| Salaries for General Adm. | \$1,367,038 | \$41 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,367,038 | \$41 |
| Total Business Administration | \$5,760,737 | \$171 | \$24,576 | \$1 | \$609 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,785,922 | \$172 |
| Salaries for Business Adm. | \$2,281,519 | \$68 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,281,519 | \$68 |
| Total Facilities Acquisition | \$0 | \$0 | \$0 | \$0 | \$1,015,887 | \$30 | \$0 | \$0 | \$0 | \$0 | \$1,015,887 | \$30 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$29,925,964 | \$889 | \$0 | \$0 | \$52,507 | \$2 | \$579,649 | \$17 | \$0 | \$0 | \$30,558,121 | \$908 |
| Salaries for Opns. & Maint. | \$9,391,044 | \$279 | \$0 | \$0 | \$16,407 | \$0 | \$177,906 | \$5 | \$0 | \$0 | \$9,585,356 | \$285 |
| Total Transportation | \$9,918,207 | \$295 | \$0 | \$0 | \$0 | \$0 | \$594,857 | \$18 | \$0 | \$0 | \$10,513,064 | \$312 |
| Salaries for Transportation | \$4,024,522 | \$120 | \$0 | \$0 | \$0 | \$0 | \$188,537 | \$6 | \$0 | \$0 | \$4,213,059 | \$125 |
| Total Other Support Services | \$6,199,702 | \$184 | \$0 | \$0 | \$51,421 | \$2 | \$43,274 | \$1 | \$234,134 | \$7 | \$6,528,531 | \$194 |
| Salaries for Other Support Services | \$3,079,949 | \$91 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,079,949 | \$91 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,212,460 | \$303 | \$0 | \$0 | \$10,212,460 | \$303 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,276,015 | \$127 | \$0 | \$0 | \$4,276,015 | \$127 |
| Total Non-Instructional Support | \$54,816,813 | \$1,628 | \$24,576 | \$1 | \$1,120,424 | \$33 | \$15,721,737 | \$467 | \$234,134 | \$7 | \$71,917,684 | \$2,137 |
| Total Support Services | \$96,384,770 | \$2,863 | \$24,576 | \$1 | \$1,120,424 | \$33 | \$19,232,469 | \$571 | \$234,134 | \$7 | \$116,996,374 | \$3,476 |
| Total Emp. Bene. for Supp. Servs. | \$22,042,534 | \$655 | \$0 | \$0 | \$4,008 | \$0 | \$3,266,948 | \$97 | \$0 | \$0 | \$25,313,490 | \$752 |
| Total Salaries for Supp. Servs. | \$47,075,539 | \$1,399 | \$0 | \$0 | \$16,407 | \$0 | \$8,091,932 | \$240 | \$0 | \$0 | \$55,183,878 | \$1,639 |
| Total Current Operating Expenditures | \$262,671,145 | \$7,803 | \$24,576 | \$1 | \$1,120,424 | \$33 | \$30,383,864 | \$903 | \$234,134 | \$7 | \$294,434,144 | \$8,747 |
| Total Salaries in COE | \$157,722,605 | \$4,686 | \$0 | \$0 | \$16,407 | \$0 | \$15,110,344 | \$449 | \$0 | \$0 | \$172,849,355 | \$5,135 |
| Community Service Activities | \$1,791,392 | \$53 | \$0 | \$0 | \$0 | \$0 | \$1,426,873 | \$42 | \$0 | \$0 | \$3,218,266 | \$96 |
| Capital Outlay | \$1,828,638 | \$54 | \$0 | \$0 | \$21,192,913 | \$630 | \$484,711 | \$14 | \$0 | \$0 | \$23,506,262 | \$698 |
| Total Exp Before Transfers | \$266,291,176 | \$7,911 | \$24,576 | \$1 | \$22,313,337 | \$663 | \$32,295,448 | \$959 | \$234,134 | \$7 | \$321,158,671 | \$9,541 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|---------------------|----------------|---------------------|--------------|---------------------|----------------|------------------|------------|----------------------|-----------------|
| Other Public Schools in Michigan | \$2,003,183 | \$60 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,003,183 | \$60 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$520,342 | \$15 | \$44,021,225 | \$1,308 | \$0 | \$0 | \$57,337 | \$2 | \$0 | \$0 | \$44,598,904 | \$1,325 |
| To Other Funds | \$5,692,604 | \$169 | \$0 | \$0 | \$0 | \$0 | \$2,044,491 | \$61 | \$0 | \$0 | \$7,737,095 | \$230 |
| Other Transactions | \$157,418 | \$5 | \$0 | \$0 | \$0 | \$0 | \$3,663 | \$0 | \$0 | \$0 | \$161,081 | \$5 |
| Total Outgoing Transfers | \$8,373,547 | \$249 | \$44,021,225 | \$1,308 | \$0 | \$0 | \$2,105,492 | \$63 | \$0 | \$0 | \$54,500,263 | \$1,619 |
| Total Exp., Outgoing Transfers | \$274,664,723 | \$8,160 | \$44,045,801 | \$1,308 | \$22,313,337 | \$663 | \$34,400,939 | \$1,022 | \$234,134 | \$7 | \$375,658,934 | \$11,160 |

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| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(F) | | | | | | | | | | | | |
| 4,000 to 4,499 | | | | | | | | | | | | |
| STATE SCHOOL AID MEMBERS | 55,328 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|--------------|-------|-------------|-------|-----------|-----|---------------|---------|
| Total Assets | \$133,593,769 | \$2,415 | \$13,387,550 | \$242 | \$28,713,921 | \$519 | \$7,551,498 | \$136 | \$503,955 | \$9 | \$183,750,693 | \$3,321 |
| Total Liabilities | \$98,107,427 | \$1,773 | \$3,307,532 | \$60 | \$2,314,934 | \$42 | \$5,546,158 | \$100 | \$65,641 | \$1 | \$109,341,691 | \$1,976 |
| End Fund Bal. before Reserves | \$35,486,342 | \$641 | \$10,080,018 | \$182 | \$26,398,987 | \$477 | \$2,005,341 | \$36 | \$438,314 | \$8 | \$74,409,002 | \$1,345 |
| Reserves | \$0 | \$0 | \$999,494 | \$18 | \$146,719 | \$3 | \$0 | \$0 | \$0 | \$0 | \$1,146,213 | \$21 |
| Designations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Fund Balance | \$35,486,342 | \$641 | \$9,080,524 | \$164 | \$26,252,268 | \$474 | \$2,005,341 | \$36 | \$438,314 | \$8 | \$73,262,790 | \$1,324 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|-------|--------------|-------|----------|-----|---------------|----------|
| Local Sources | \$85,344,168 | \$1,543 | \$52,145,991 | \$942 | \$6,880,455 | \$124 | \$18,178,402 | \$329 | \$28,574 | \$1 | \$162,577,589 | \$2,938 |
| Other Political Subdivisions | \$2,170,501 | \$39 | \$0 | \$0 | \$0 | \$0 | \$50 | \$0 | \$0 | \$0 | \$2,170,551 | \$39 |
| State Sources | \$342,024,757 | \$6,182 | \$1,790,475 | \$32 | \$0 | \$0 | \$4,556,491 | \$82 | \$0 | \$0 | \$348,371,723 | \$6,296 |
| Federal Sources | \$33,227,212 | \$601 | \$0 | \$0 | \$0 | \$0 | \$8,983,995 | \$162 | \$0 | \$0 | \$42,211,208 | \$763 |
| Total Revenues Before Transfers | \$462,766,637 | \$8,364 | \$53,936,466 | \$975 | \$6,880,455 | \$124 | \$31,718,938 | \$573 | \$28,574 | \$1 | \$555,331,070 | \$10,037 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|--------------|---------|--------------|-------|--------------|-------|----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$27,380,653 | \$495 | \$0 | \$0 | \$0 | \$0 | \$8,040,701 | \$145 | \$0 | \$0 | \$35,421,354 | \$640 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$1,914,649 | \$35 | \$184,887 | \$3 | \$861,735 | \$16 | \$8,951,288 | \$162 | \$0 | \$0 | \$11,912,559 | \$215 |
| Other Transactions | \$619,922 | \$11 | \$9,924,156 | \$179 | \$20,411,375 | \$369 | \$0 | \$0 | \$0 | \$0 | \$30,955,453 | \$559 |
| Total Incoming Transfers | \$29,915,223 | \$541 | \$10,109,044 | \$183 | \$21,273,110 | \$384 | \$16,991,989 | \$307 | \$0 | \$0 | \$78,289,366 | \$1,415 |
| Total Revs, Transfers, Other Trans. | \$492,681,860 | \$8,905 | \$64,045,510 | \$1,158 | \$28,153,565 | \$509 | \$48,710,927 | \$880 | \$28,574 | \$1 | \$633,620,436 | \$11,452 |

Expenditures

Instruction

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-------------|-------|-----|-----|---------------|---------|
| Total Basic Programs | \$210,889,995 | \$3,854 | \$0 | \$0 | \$0 | \$0 | \$260,938 | \$5 | \$0 | \$0 | \$211,150,933 | \$3,858 |
| Salaries for Basic Programs | \$137,218,991 | \$2,507 | \$0 | \$0 | \$0 | \$0 | \$155,466 | \$3 | \$0 | \$0 | \$137,374,457 | \$2,510 |
| Total Added Needs Programs | \$67,280,722 | \$1,229 | \$0 | \$0 | \$0 | \$0 | \$8,238,353 | \$151 | \$0 | \$0 | \$75,519,075 | \$1,380 |
| Salaries for Added Needs | \$43,120,916 | \$788 | \$0 | \$0 | \$0 | \$0 | \$5,074,785 | \$93 | \$0 | \$0 | \$48,195,701 | \$881 |
| Total Adult Education | \$2,672,173 | \$4,426 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,672,173 | \$4,426 |
| Salaries for Adult Education | \$1,594,157 | \$2,641 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,594,157 | \$2,641 |
| Employee Benefits for Instruction | \$86,500,333 | \$1,563 | \$0 | \$0 | \$0 | \$0 | \$2,480,034 | \$45 | \$0 | \$0 | \$88,980,367 | \$1,608 |
| Total Salaries for Instruction | \$181,934,064 | \$3,288 | \$0 | \$0 | \$0 | \$0 | \$5,230,251 | \$95 | \$0 | \$0 | \$187,164,315 | \$3,383 |
| Total Instruction | \$280,842,890 | \$5,076 | \$0 | \$0 | \$0 | \$0 | \$8,499,291 | \$154 | \$0 | \$0 | \$289,342,181 | \$5,230 |
| Total FTE Basic Program Teachers | 2,334 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$55,274 | \$1 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|---------------------|----------------|------------|------------|------------|------------|--------------------|-------------|------------|------------|---------------------|----------------|
| Total Pupil Services | \$36,649,766 | \$662 | \$0 | \$0 | \$0 | \$0 | \$2,481,270 | \$45 | \$0 | \$0 | \$39,131,036 | \$707 |
| Salaries for Pupil Services | \$24,485,778 | \$443 | \$0 | \$0 | \$0 | \$0 | \$1,614,430 | \$29 | \$0 | \$0 | \$26,100,208 | \$472 |
| Total Instructional Staff Services | \$23,983,459 | \$433 | \$0 | \$0 | \$0 | \$0 | \$1,611,480 | \$29 | \$0 | \$0 | \$25,594,938 | \$463 |
| Salaries for Instructional Staff Supp | \$13,686,264 | \$247 | \$0 | \$0 | \$0 | \$0 | \$1,060,797 | \$19 | \$0 | \$0 | \$14,747,061 | \$267 |
| Total School Adm. | \$28,883,445 | \$522 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$28,883,445 | \$522 |
| Salaries for School Adm. | \$18,669,116 | \$337 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,669,116 | \$337 |
| Total Instructional Support | \$89,516,669 | \$1,618 | \$0 | \$0 | \$0 | \$0 | \$4,092,749 | \$74 | \$0 | \$0 | \$93,609,419 | \$1,692 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|------------------|------------|--------------------|--------------|---------------------|--------------|-----------------|------------|----------------------|----------------|
| Total General Administration | \$8,456,066 | \$153 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,456,066 | \$153 |
| Salaries for General Adm. | \$3,167,797 | \$57 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,167,797 | \$57 |
| Total Business Administration | \$10,515,315 | \$190 | \$127,885 | \$2 | \$3,850 | \$0 | \$15,587 | \$0 | \$0 | \$0 | \$10,662,637 | \$193 |
| Salaries for Business Adm. | \$3,640,365 | \$66 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,640,365 | \$66 |
| Total Facilities Acquisition | \$131,971 | \$2 | \$0 | \$0 | \$971,453 | \$18 | \$0 | \$0 | \$0 | \$0 | \$1,103,424 | \$20 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$57,181,109 | \$1,033 | \$0 | \$0 | \$2,017,538 | \$36 | \$618,710 | \$11 | \$0 | \$0 | \$59,817,357 | \$1,081 |
| Salaries for Opns. & Maint. | \$19,455,979 | \$352 | \$0 | \$0 | \$0 | \$0 | \$188,130 | \$3 | \$0 | \$0 | \$19,644,109 | \$355 |
| Total Transportation | \$23,314,333 | \$421 | \$0 | \$0 | \$0 | \$0 | \$652,169 | \$12 | \$0 | \$0 | \$23,966,503 | \$433 |
| Salaries for Transportation | \$11,323,181 | \$205 | \$0 | \$0 | \$0 | \$0 | \$96,814 | \$2 | \$0 | \$0 | \$11,419,995 | \$206 |
| Total Other Support Services | \$10,328,146 | \$187 | \$0 | \$0 | \$101,588 | \$2 | \$411,585 | \$7 | \$10,423 | \$0 | \$10,851,741 | \$196 |
| Salaries for Other Support Services | \$5,185,289 | \$94 | \$0 | \$0 | \$0 | \$0 | \$263,917 | \$5 | \$0 | \$0 | \$5,449,205 | \$98 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17,259,938 | \$312 | \$0 | \$0 | \$17,259,938 | \$312 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,390,453 | \$134 | \$0 | \$0 | \$7,390,453 | \$134 |
| Total Non-Instructional Support | \$109,926,940 | \$1,987 | \$127,885 | \$2 | \$3,094,429 | \$56 | \$26,348,444 | \$476 | \$10,423 | \$0 | \$139,508,119 | \$2,521 |
| Total Support Services | \$199,443,609 | \$3,605 | \$127,885 | \$2 | \$3,094,429 | \$56 | \$30,441,193 | \$550 | \$10,423 | \$0 | \$233,117,538 | \$4,213 |
| Total Emp. Bene. for Supp. Servs. | \$49,081,595 | \$887 | \$0 | \$0 | \$519,384 | \$9 | \$4,143,665 | \$75 | \$0 | \$0 | \$53,744,644 | \$971 |
| Total Salaries for Supp. Servs. | \$99,613,769 | \$1,800 | \$0 | \$0 | \$0 | \$0 | \$11,475,229 | \$207 | \$0 | \$0 | \$111,088,998 | \$2,008 |
| Total Current Operating Expenditures | \$480,286,499 | \$8,681 | \$127,885 | \$2 | \$3,094,429 | \$56 | \$38,940,484 | \$704 | \$10,423 | \$0 | \$522,459,719 | \$9,443 |
| Total Salaries in COE | \$281,547,833 | \$5,089 | \$0 | \$0 | \$0 | \$0 | \$16,705,480 | \$302 | \$0 | \$0 | \$298,253,313 | \$5,391 |
| Community Service Activities | \$1,968,346 | \$36 | \$0 | \$0 | \$0 | \$0 | \$8,616,166 | \$156 | \$0 | \$0 | \$10,584,513 | \$191 |
| Capital Outlay | \$3,673,596 | \$66 | \$0 | \$0 | \$9,757,120 | \$176 | \$463,336 | \$8 | \$0 | \$0 | \$13,894,052 | \$251 |
| Total Exp Before Transfers | \$485,928,441 | \$8,783 | \$127,885 | \$2 | \$12,851,549 | \$232 | \$48,019,986 | \$868 | \$10,423 | \$0 | \$546,938,284 | \$9,885 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|---------------------|----------------|---------------------|--------------|---------------------|--------------|-----------------|------------|----------------------|-----------------|
| Other Public Schools in Michigan | \$2,944,369 | \$53 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,944,369 | \$53 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$1,090,201 | \$20 | \$63,517,964 | \$1,148 | \$207,000 | \$4 | \$0 | \$0 | \$0 | \$0 | \$64,815,165 | \$1,171 |
| To Other Funds | \$9,813,024 | \$177 | \$184,887 | \$3 | \$0 | \$0 | \$1,848,861 | \$33 | \$65,788 | \$1 | \$11,912,560 | \$215 |
| Other Transactions | \$304,662 | \$6 | \$748 | \$0 | \$0 | \$0 | \$55,335 | \$1 | \$0 | \$0 | \$360,746 | \$7 |
| Total Outgoing Transfers | \$14,152,256 | \$256 | \$63,703,600 | \$1,151 | \$207,000 | \$4 | \$1,904,196 | \$34 | \$65,788 | \$1 | \$80,032,839 | \$1,447 |
| Total Exp., Outgoing Transfers | \$500,080,697 | \$9,038 | \$63,831,484 | \$1,154 | \$13,058,549 | \$236 | \$49,924,182 | \$902 | \$76,211 | \$1 | \$626,971,123 | \$11,332 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(G) 3,500 to 3,999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 74,565 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|-------------|------|-----------|------|---------------|---------|
| Total Assets | \$176,919,431 | \$2,373 | \$13,323,978 | \$179 | \$174,980,109 | \$2,347 | \$5,225,395 | \$70 | \$909,892 | \$12 | \$371,358,806 | \$4,980 |
| Total Liabilities | \$115,762,091 | \$1,552 | \$1,208,296 | \$16 | \$10,884,301 | \$146 | \$2,366,813 | \$32 | \$7,626 | \$0 | \$130,229,127 | \$1,747 |
| End Fund Bal. before Reserves | \$61,157,340 | \$820 | \$12,115,683 | \$162 | \$164,095,809 | \$2,201 | \$2,858,581 | \$38 | \$902,267 | \$12 | \$241,129,679 | \$3,234 |
| Reserves | \$1,837,296 | \$25 | \$5,287,708 | \$71 | \$3,944,311 | \$53 | \$550,664 | \$7 | \$846,752 | \$11 | \$12,466,731 | \$167 |
| Designations | \$2,668,945 | \$36 | \$146,584 | \$2 | \$74,658,061 | \$1,001 | \$0 | \$0 | \$0 | \$0 | \$77,473,590 | \$1,039 |
| Ending Fund Balance | \$56,651,099 | \$760 | \$6,681,390 | \$90 | \$85,493,437 | \$1,147 | \$2,307,917 | \$31 | \$55,515 | \$1 | \$151,189,358 | \$2,028 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|---------|--------------|-------|--------------|-------|-----------|-----|---------------|---------|
| Local Sources | \$99,702,582 | \$1,337 | \$80,729,585 | \$1,083 | \$11,819,549 | \$159 | \$20,242,165 | \$271 | \$434,503 | \$6 | \$212,928,384 | \$2,856 |
| Other Political Subdivisions | \$599,938 | \$8 | \$0 | \$0 | \$0 | \$0 | \$6,604 | \$0 | \$0 | \$0 | \$606,542 | \$8 |
| State Sources | \$465,879,637 | \$6,248 | \$439,034 | \$6 | \$0 | \$0 | \$1,274,200 | \$17 | \$0 | \$0 | \$467,592,871 | \$6,271 |
| Federal Sources | \$29,062,382 | \$390 | \$0 | \$0 | \$0 | \$0 | \$8,894,007 | \$119 | \$0 | \$0 | \$37,956,389 | \$509 |
| Total Revenues Before Transfers | \$595,244,539 | \$7,983 | \$81,168,619 | \$1,089 | \$11,819,549 | \$159 | \$30,416,977 | \$408 | \$434,503 | \$6 | \$719,084,187 | \$9,644 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|---------------|---------|---------------|---------|--------------|-------|-----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$23,750,434 | \$319 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$23,750,434 | \$319 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$844,965 | \$11 | \$894,176 | \$12 | \$192,982 | \$3 | \$9,210,043 | \$124 | \$0 | \$0 | \$11,142,166 | \$149 |
| Other Transactions | \$4,809,944 | \$65 | \$36,679,665 | \$492 | \$101,153,281 | \$1,357 | \$2,573 | \$0 | \$38,127 | \$1 | \$142,683,590 | \$1,914 |
| Total Incoming Transfers | \$29,405,343 | \$394 | \$37,573,841 | \$504 | \$101,346,264 | \$1,359 | \$9,212,616 | \$124 | \$38,127 | \$1 | \$177,576,191 | \$2,381 |
| Total Revs, Transfers, Other Trans. | \$624,649,882 | \$8,377 | \$118,742,460 | \$1,592 | \$113,165,812 | \$1,518 | \$39,629,593 | \$531 | \$472,630 | \$6 | \$896,660,378 | \$12,025 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|----------|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$297,314,557 | \$4,039 | \$0 | \$0 | \$0 | \$0 | \$81,540 | \$1 | \$0 | \$0 | \$297,396,097 | \$4,040 |
| Salaries for Basic Programs | \$193,177,261 | \$2,624 | \$0 | \$0 | \$0 | \$0 | \$59,260 | \$1 | \$0 | \$0 | \$193,236,521 | \$2,625 |
| Total Added Needs Programs | \$73,444,583 | \$998 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$73,444,583 | \$998 |
| Salaries for Added Needs | \$46,894,672 | \$637 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$46,894,672 | \$637 |
| Total Adult Education | \$4,227,304 | \$4,431 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,227,304 | \$4,431 |
| Salaries for Adult Education | \$2,362,364 | \$2,476 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,362,364 | \$2,476 |
| Employee Benefits for Instruction | \$112,267,448 | \$1,506 | \$0 | \$0 | \$0 | \$0 | \$18,625 | \$0 | \$0 | \$0 | \$112,286,072 | \$1,506 |
| Total Salaries for Instruction | \$242,434,297 | \$3,251 | \$0 | \$0 | \$0 | \$0 | \$59,260 | \$1 | \$0 | \$0 | \$242,493,557 | \$3,252 |
| Total Instruction | \$374,986,443 | \$5,029 | \$0 | \$0 | \$0 | \$0 | \$81,540 | \$1 | \$0 | \$0 | \$375,067,983 | \$5,030 |
| Total FTE Basic Program Teachers | 3,082 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$58,919 | \$1 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|--------------|---------|-----|-----|-----|-----|-----------|-----|-----|-----|--------------|---------|
| Total Pupil Services | \$34,554,177 | \$463 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$34,554,177 | \$463 |
| Salaries for Pupil Services | \$22,545,725 | \$302 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$22,545,725 | \$302 |
| Total Instructional Staff Services | \$23,362,000 | \$313 | \$0 | \$0 | \$0 | \$0 | \$196,405 | \$3 | \$0 | \$0 | \$23,558,404 | \$316 |
| Salaries for Instructional Staff Supp | \$12,766,824 | \$171 | \$0 | \$0 | \$0 | \$0 | \$145,703 | \$2 | \$0 | \$0 | \$12,912,527 | \$173 |
| Total School Adm. | \$37,674,512 | \$505 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$37,674,512 | \$505 |
| Salaries for School Adm. | \$24,214,552 | \$325 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,214,552 | \$325 |
| Total Instructional Support | \$95,590,689 | \$1,282 | \$0 | \$0 | \$0 | \$0 | \$196,405 | \$3 | \$0 | \$0 | \$95,787,094 | \$1,285 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|---------------|---------|-----------|-----|---------------|---------|--------------|-------|----------|-----|---------------|----------|
| Total General Administration | \$11,125,717 | \$149 | \$0 | \$0 | \$0 | \$0 | \$2,375 | \$0 | \$0 | \$0 | \$11,128,092 | \$149 |
| Salaries for General Adm. | \$5,546,459 | \$74 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,546,459 | \$74 |
| Total Business Administration | \$12,545,204 | \$168 | \$151,968 | \$2 | \$334,589 | \$4 | \$1,050,405 | \$14 | \$0 | \$0 | \$14,082,167 | \$189 |
| Salaries for Business Adm. | \$5,297,018 | \$71 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,297,018 | \$71 |
| Total Facilities Acquisition | \$116,410 | \$2 | \$0 | \$0 | \$2,756,331 | \$37 | \$0 | \$0 | \$0 | \$0 | \$2,872,741 | \$39 |
| Salaries for Facilities Acq. | \$34,122 | \$0 | \$0 | \$0 | \$12,355 | \$0 | \$0 | \$0 | \$0 | \$0 | \$46,477 | \$1 |
| Total Operations and Maintenance | \$69,446,936 | \$931 | \$0 | \$0 | \$1,468,843 | \$20 | \$292,160 | \$4 | \$0 | \$0 | \$71,207,939 | \$955 |
| Salaries for Opns. & Maint. | \$23,291,711 | \$312 | \$0 | \$0 | \$0 | \$0 | \$51,055 | \$1 | \$0 | \$0 | \$23,342,766 | \$313 |
| Total Transportation | \$25,622,448 | \$344 | \$0 | \$0 | \$0 | \$0 | \$380,808 | \$5 | \$0 | \$0 | \$26,003,256 | \$349 |
| Salaries for Transportation | \$12,605,912 | \$169 | \$0 | \$0 | \$0 | \$0 | \$125,571 | \$2 | \$0 | \$0 | \$12,731,483 | \$171 |
| Total Other Support Services | \$10,959,401 | \$147 | \$0 | \$0 | \$0 | \$0 | \$20,430 | \$0 | \$26,096 | \$0 | \$11,005,927 | \$148 |
| Salaries for Other Support Services | \$5,578,546 | \$75 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,578,546 | \$75 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$20,947,186 | \$281 | \$0 | \$0 | \$20,947,186 | \$281 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,861,117 | \$132 | \$0 | \$0 | \$9,861,117 | \$132 |
| Total Non-Instructional Support | \$129,816,116 | \$1,741 | \$151,968 | \$2 | \$4,559,763 | \$61 | \$32,554,481 | \$437 | \$26,096 | \$0 | \$167,108,425 | \$2,241 |
| Total Support Services | \$225,406,805 | \$3,023 | \$151,968 | \$2 | \$4,559,763 | \$61 | \$32,750,886 | \$439 | \$26,096 | \$0 | \$262,895,519 | \$3,526 |
| Total Emp. Bene. for Supp. Servs. | \$55,939,004 | \$750 | \$0 | \$0 | \$2,954 | \$0 | \$4,339,626 | \$58 | \$0 | \$0 | \$60,281,584 | \$808 |
| Total Salaries for Supp. Servs. | \$111,880,870 | \$1,500 | \$0 | \$0 | \$12,355 | \$0 | \$11,964,021 | \$160 | \$0 | \$0 | \$123,857,246 | \$1,661 |
| Total Current Operating Expenditures | \$600,393,248 | \$8,052 | \$151,968 | \$2 | \$4,559,763 | \$61 | \$32,832,426 | \$440 | \$26,096 | \$0 | \$637,963,502 | \$8,556 |
| Total Salaries in COE | \$354,315,167 | \$4,752 | \$0 | \$0 | \$12,355 | \$0 | \$12,023,281 | \$161 | \$0 | \$0 | \$366,350,803 | \$4,913 |
| Community Service Activities | \$4,814,460 | \$65 | \$0 | \$0 | \$0 | \$0 | \$4,777,950 | \$64 | \$0 | \$0 | \$9,592,410 | \$129 |
| Capital Outlay | \$8,893,079 | \$119 | \$0 | \$0 | \$97,125,807 | \$1,303 | \$492,431 | \$7 | \$0 | \$0 | \$106,511,316 | \$1,428 |
| Total Exp Before Transfers | \$614,100,787 | \$8,236 | \$151,968 | \$2 | \$101,685,571 | \$1,364 | \$38,102,807 | \$511 | \$26,096 | \$0 | \$754,067,229 | \$10,113 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|---------------|---------|---------------|---------|--------------|-------|----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$7,663,964 | \$103 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,663,964 | \$103 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$1,623,446 | \$22 | \$115,544,647 | \$1,550 | \$605,193 | \$8 | \$0 | \$0 | \$0 | \$0 | \$117,773,286 | \$1,579 |
| To Other Funds | \$9,934,006 | \$133 | \$362,901 | \$5 | \$213,066 | \$3 | \$632,185 | \$8 | \$0 | \$0 | \$11,142,159 | \$149 |
| Other Transactions | \$14,275 | \$0 | \$0 | \$0 | \$1,121,799 | \$15 | \$3,091 | \$0 | \$0 | \$0 | \$1,139,165 | \$15 |
| Total Outgoing Transfers | \$19,235,692 | \$258 | \$115,907,548 | \$1,554 | \$1,940,058 | \$26 | \$635,276 | \$9 | \$0 | \$0 | \$137,718,574 | \$1,847 |
| Total Exp., Outgoing Transfers | \$633,336,479 | \$8,494 | \$116,059,517 | \$1,556 | \$103,625,629 | \$1,390 | \$38,738,083 | \$520 | \$26,096 | \$0 | \$891,785,803 | \$11,960 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(H) 3,000 to 3,499 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 114,871 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|--------------|-------|-------------|------|---------------|---------|
| Total Assets | \$281,779,746 | \$2,453 | \$19,987,820 | \$174 | \$232,686,840 | \$2,026 | \$20,417,753 | \$178 | \$2,404,452 | \$21 | \$557,276,611 | \$4,851 |
| Total Liabilities | \$148,166,918 | \$1,290 | \$1,971,277 | \$17 | \$19,888,801 | \$173 | \$12,272,609 | \$107 | \$703,721 | \$6 | \$183,003,326 | \$1,593 |
| End Fund Bal. before Reserves | \$133,612,829 | \$1,163 | \$18,016,543 | \$157 | \$212,798,039 | \$1,852 | \$8,145,144 | \$71 | \$1,700,731 | \$15 | \$374,273,285 | \$3,258 |
| Reserves | \$6,907,123 | \$60 | \$5,650,242 | \$49 | \$35,702,644 | \$311 | \$390,531 | \$3 | \$433,571 | \$4 | \$49,084,111 | \$427 |
| Designations | \$6,033,090 | \$53 | \$662,371 | \$6 | \$15,530,500 | \$135 | \$64,624 | \$1 | \$302,837 | \$3 | \$22,593,421 | \$197 |
| Ending Fund Balance | \$120,672,616 | \$1,051 | \$11,703,930 | \$102 | \$161,564,895 | \$1,406 | \$7,689,989 | \$67 | \$964,323 | \$8 | \$302,595,753 | \$2,634 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|--------------|-------|--------------|-------|-----------|-----|-----------------|---------|
| Local Sources | \$164,832,505 | \$1,435 | \$96,609,076 | \$841 | \$18,916,934 | \$165 | \$34,056,540 | \$296 | \$324,930 | \$3 | \$314,739,985 | \$2,740 |
| Other Political Subdivisions | \$606,211 | \$5 | \$0 | \$0 | \$23,628 | \$0 | \$126,287 | \$1 | \$0 | \$0 | \$756,126 | \$7 |
| State Sources | \$707,868,421 | \$6,162 | \$915,835 | \$8 | \$67,004 | \$1 | \$4,882,192 | \$43 | \$0 | \$0 | \$713,733,452 | \$6,213 |
| Federal Sources | \$39,850,776 | \$347 | \$0 | \$0 | \$0 | \$0 | \$18,291,888 | \$159 | \$0 | \$0 | \$58,142,664 | \$506 |
| Total Revenues Before Transfers | \$913,157,913 | \$7,949 | \$97,524,911 | \$849 | \$19,007,566 | \$165 | \$57,356,907 | \$499 | \$324,930 | \$3 | \$1,087,372,227 | \$9,466 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|---------------|---------|--------------|-------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$36,775,141 | \$320 | \$0 | \$0 | \$52,673 | \$0 | \$3,442,993 | \$30 | \$0 | \$0 | \$40,270,807 | \$351 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$3,439,813 | \$30 | \$4,628,903 | \$40 | \$4,750,086 | \$41 | \$14,813,499 | \$129 | \$0 | \$0 | \$27,632,301 | \$241 |
| Other Transactions | \$4,070,792 | \$35 | \$47,444,093 | \$413 | \$52,359,199 | \$456 | \$11,936 | \$0 | \$0 | \$0 | \$103,886,020 | \$904 |
| Total Incoming Transfers | \$44,285,746 | \$386 | \$52,072,996 | \$453 | \$57,161,958 | \$498 | \$18,268,427 | \$159 | \$0 | \$0 | \$171,789,128 | \$1,495 |
| Total Revs, Transfers, Other Trans. | \$957,443,660 | \$8,335 | \$149,597,906 | \$1,302 | \$76,169,525 | \$663 | \$75,625,334 | \$658 | \$324,930 | \$3 | \$1,259,161,355 | \$10,962 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-------------|------|-----|-----|---------------|---------|
| Total Basic Programs | \$444,282,176 | \$3,903 | \$0 | \$0 | \$0 | \$0 | \$667,262 | \$6 | \$0 | \$0 | \$444,949,439 | \$3,909 |
| Salaries for Basic Programs | \$290,291,458 | \$2,550 | \$0 | \$0 | \$0 | \$0 | \$418,979 | \$4 | \$0 | \$0 | \$290,710,437 | \$2,554 |
| Total Added Needs Programs | \$114,504,251 | \$1,006 | \$0 | \$0 | \$0 | \$0 | \$5,390,617 | \$47 | \$0 | \$0 | \$119,894,868 | \$1,053 |
| Salaries for Added Needs | \$75,493,757 | \$663 | \$0 | \$0 | \$0 | \$0 | \$3,312,588 | \$29 | \$0 | \$0 | \$78,806,345 | \$692 |
| Total Adult Education | \$7,513,543 | \$7,187 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,513,543 | \$7,187 |
| Salaries for Adult Education | \$4,796,076 | \$4,587 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,796,076 | \$4,587 |
| Employee Benefits for Instruction | \$170,533,377 | \$1,485 | \$0 | \$0 | \$0 | \$0 | \$1,745,790 | \$15 | \$0 | \$0 | \$172,279,168 | \$1,500 |
| Total Salaries for Instruction | \$370,581,290 | \$3,226 | \$0 | \$0 | \$0 | \$0 | \$3,731,567 | \$32 | \$0 | \$0 | \$374,312,858 | \$3,259 |
| Total Instruction | \$566,299,970 | \$4,930 | \$0 | \$0 | \$0 | \$0 | \$6,057,879 | \$53 | \$0 | \$0 | \$572,357,850 | \$4,983 |
| Total FTE Basic Program Teachers | 4,942 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$55,595 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|-----|-----|-----|-----|-------------|------|-----|-----|---------------|---------|
| Total Pupil Services | \$48,430,081 | \$422 | \$0 | \$0 | \$0 | \$0 | \$1,816,562 | \$16 | \$0 | \$0 | \$50,246,643 | \$437 |
| Salaries for Pupil Services | \$31,753,976 | \$276 | \$0 | \$0 | \$0 | \$0 | \$1,255,233 | \$11 | \$0 | \$0 | \$33,009,209 | \$287 |
| Total Instructional Staff Services | \$37,263,190 | \$324 | \$0 | \$0 | \$0 | \$0 | \$731,737 | \$6 | \$0 | \$0 | \$37,994,928 | \$331 |
| Salaries for Instructional Staff Supp | \$20,443,993 | \$178 | \$0 | \$0 | \$0 | \$0 | \$493,864 | \$4 | \$0 | \$0 | \$20,937,857 | \$182 |
| Total School Adm. | \$57,338,388 | \$499 | \$0 | \$0 | \$0 | \$0 | \$101,581 | \$1 | \$0 | \$0 | \$57,439,969 | \$500 |
| Salaries for School Adm. | \$37,365,437 | \$325 | \$0 | \$0 | \$0 | \$0 | \$70,834 | \$1 | \$0 | \$0 | \$37,436,271 | \$326 |
| Total Instructional Support | \$143,031,660 | \$1,245 | \$0 | \$0 | \$0 | \$0 | \$2,649,881 | \$23 | \$0 | \$0 | \$145,681,540 | \$1,268 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|---------------|---------|-----------|-----|---------------|---------|--------------|-------|-----------|-----|-----------------|----------|
| Total General Administration | \$19,971,208 | \$174 | \$0 | \$0 | \$0 | \$0 | \$10,741 | \$0 | \$0 | \$0 | \$19,981,949 | \$174 |
| Salaries for General Adm. | \$8,809,269 | \$77 | \$0 | \$0 | \$0 | \$0 | \$1,129 | \$0 | \$0 | \$0 | \$8,810,398 | \$77 |
| Total Business Administration | \$16,116,933 | \$140 | \$101,341 | \$1 | \$117,601 | \$1 | \$48,007 | \$0 | \$0 | \$0 | \$16,383,882 | \$143 |
| Salaries for Business Adm. | \$7,437,690 | \$65 | \$0 | \$0 | \$0 | \$0 | \$1,159 | \$0 | \$0 | \$0 | \$7,438,849 | \$65 |
| Total Facilities Acquisition | \$18,402 | \$0 | \$0 | \$0 | \$20,184,417 | \$176 | \$10,304 | \$0 | \$0 | \$0 | \$20,213,123 | \$176 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$107,247,529 | \$934 | \$0 | \$0 | \$183,607 | \$2 | \$787,732 | \$7 | \$0 | \$0 | \$108,218,868 | \$942 |
| Salaries for Opns. & Maint. | \$34,792,783 | \$303 | \$0 | \$0 | \$0 | \$0 | \$324,155 | \$3 | \$0 | \$0 | \$35,116,937 | \$306 |
| Total Transportation | \$39,289,952 | \$342 | \$0 | \$0 | \$0 | \$0 | \$713,533 | \$6 | \$0 | \$0 | \$40,003,485 | \$348 |
| Salaries for Transportation | \$17,300,543 | \$151 | \$0 | \$0 | \$0 | \$0 | \$242,592 | \$2 | \$0 | \$0 | \$17,543,136 | \$153 |
| Total Other Support Services | \$17,623,298 | \$153 | \$0 | \$0 | \$24,106 | \$0 | \$345,899 | \$3 | \$363,931 | \$3 | \$18,357,234 | \$160 |
| Salaries for Other Support Services | \$7,518,229 | \$65 | \$0 | \$0 | \$0 | \$0 | \$227,224 | \$2 | \$0 | \$0 | \$7,745,454 | \$67 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$35,340,755 | \$308 | \$0 | \$0 | \$35,340,755 | \$308 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,973,142 | \$148 | \$0 | \$0 | \$16,973,142 | \$148 |
| Total Non-Instructional Support | \$200,267,322 | \$1,743 | \$101,341 | \$1 | \$20,509,731 | \$179 | \$54,230,113 | \$472 | \$363,931 | \$3 | \$275,472,438 | \$2,398 |
| Total Support Services | \$343,298,981 | \$2,989 | \$101,341 | \$1 | \$20,509,731 | \$179 | \$56,879,994 | \$495 | \$363,931 | \$3 | \$421,153,978 | \$3,666 |
| Total Emp. Bene. for Supp. Servs. | \$80,396,855 | \$700 | \$0 | \$0 | \$0 | \$0 | \$8,180,377 | \$71 | \$0 | \$0 | \$88,577,231 | \$771 |
| Total Salaries for Supp. Servs. | \$165,421,920 | \$1,440 | \$0 | \$0 | \$0 | \$0 | \$21,727,090 | \$189 | \$0 | \$0 | \$187,149,010 | \$1,629 |
| Total Current Operating Expenditures | \$909,598,952 | \$7,918 | \$101,341 | \$1 | \$20,509,731 | \$179 | \$62,937,873 | \$548 | \$363,931 | \$3 | \$993,511,828 | \$8,649 |
| Total Salaries in COE | \$536,003,210 | \$4,666 | \$0 | \$0 | \$0 | \$0 | \$25,458,658 | \$222 | \$0 | \$0 | \$561,461,868 | \$4,888 |
| Community Service Activities | \$7,684,495 | \$67 | \$0 | \$0 | \$0 | \$0 | \$10,220,363 | \$89 | \$301,184 | \$3 | \$18,206,042 | \$158 |
| Capital Outlay | \$10,775,988 | \$94 | \$0 | \$0 | \$127,382,026 | \$1,109 | \$1,428,026 | \$12 | \$0 | \$0 | \$139,586,040 | \$1,215 |
| Total Exp Before Transfers | \$928,059,434 | \$8,079 | \$101,341 | \$1 | \$147,891,757 | \$1,287 | \$74,586,263 | \$649 | \$665,115 | \$6 | \$1,151,303,910 | \$10,023 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|---------------|---------|---------------|---------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$9,772,613 | \$85 | \$0 | \$0 | \$0 | \$0 | \$17,590 | \$0 | \$0 | \$0 | \$9,790,202 | \$85 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$2,168,521 | \$19 | \$146,402,752 | \$1,274 | \$1,191,239 | \$10 | \$0 | \$0 | \$0 | \$0 | \$149,762,512 | \$1,304 |
| To Other Funds | \$20,531,517 | \$179 | \$1,454,781 | \$13 | \$4,554,171 | \$40 | \$1,091,832 | \$10 | \$0 | \$0 | \$27,632,301 | \$241 |
| Other Transactions | \$449,926 | \$4 | \$231,202 | \$2 | \$519,469 | \$5 | \$409 | \$0 | \$0 | \$0 | \$1,201,006 | \$10 |
| Total Outgoing Transfers | \$32,922,576 | \$287 | \$148,088,735 | \$1,289 | \$6,264,880 | \$55 | \$1,109,830 | \$10 | \$0 | \$0 | \$188,386,021 | \$1,640 |
| Total Exp., Outgoing Transfers | \$960,982,010 | \$8,366 | \$148,190,076 | \$1,290 | \$154,156,636 | \$1,342 | \$75,696,093 | \$659 | \$665,115 | \$6 | \$1,339,689,931 | \$11,663 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(I) 2,500 to 2,999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 101,550 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|-------------|------|-------------|------|---------------|---------|
| Total Assets | \$236,249,572 | \$2,326 | \$21,257,367 | \$209 | \$177,315,423 | \$1,746 | \$8,718,874 | \$86 | \$5,170,146 | \$51 | \$448,711,382 | \$4,419 |
| Total Liabilities | \$122,157,210 | \$1,203 | \$2,011,663 | \$20 | \$13,521,465 | \$133 | \$3,764,134 | \$37 | \$43,315 | \$0 | \$141,497,788 | \$1,393 |
| End Fund Bal. before Reserves | \$114,092,362 | \$1,124 | \$19,245,704 | \$190 | \$163,793,958 | \$1,613 | \$4,954,740 | \$49 | \$5,126,831 | \$50 | \$307,213,594 | \$3,025 |
| Reserves | \$5,580,046 | \$55 | \$4,424,815 | \$44 | \$47,983,218 | \$473 | \$885,332 | \$9 | \$680,205 | \$7 | \$59,553,616 | \$586 |
| Designations | \$5,315,213 | \$52 | \$0 | \$0 | \$3,669,431 | \$36 | \$58,058 | \$1 | \$52,431 | \$1 | \$9,095,133 | \$90 |
| Ending Fund Balance | \$103,197,104 | \$1,016 | \$14,820,889 | \$146 | \$112,141,308 | \$1,104 | \$4,011,350 | \$40 | \$4,394,194 | \$43 | \$238,564,846 | \$2,349 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|--------------|-------|--------------|-------|-----------|-----|---------------|---------|
| Local Sources | \$142,326,863 | \$1,402 | \$93,103,794 | \$917 | \$13,003,009 | \$128 | \$24,500,652 | \$241 | \$511,203 | \$5 | \$273,445,521 | \$2,693 |
| Other Political Subdivisions | \$208,313 | \$2 | \$0 | \$0 | \$0 | \$0 | \$31,422 | \$0 | \$0 | \$0 | \$239,736 | \$2 |
| State Sources | \$627,250,268 | \$6,177 | \$1,305,828 | \$13 | \$41,822 | \$0 | \$1,839,369 | \$18 | \$0 | \$0 | \$630,437,287 | \$6,208 |
| Federal Sources | \$35,690,018 | \$351 | \$0 | \$0 | \$0 | \$0 | \$13,330,888 | \$131 | \$0 | \$0 | \$49,020,906 | \$483 |
| Total Revenues Before Transfers | \$805,475,463 | \$7,932 | \$94,409,622 | \$930 | \$13,044,831 | \$128 | \$39,702,331 | \$391 | \$511,203 | \$5 | \$953,143,450 | \$9,386 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|---------------|---------|--------------|-------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$32,272,680 | \$318 | \$257,572 | \$3 | \$943,969 | \$9 | \$383,880 | \$4 | \$0 | \$0 | \$33,858,102 | \$333 |
| Other Schools Outside of State | \$48,812 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$48,812 | \$0 |
| Transfers from Other Funds | \$1,576,448 | \$16 | \$2,107,011 | \$21 | \$816,887 | \$8 | \$14,292,992 | \$141 | \$0 | \$0 | \$18,793,337 | \$185 |
| Other Transactions | \$3,996,134 | \$39 | \$95,247,873 | \$938 | \$68,353,252 | \$673 | \$3,723 | \$0 | \$0 | \$0 | \$167,600,982 | \$1,650 |
| Total Incoming Transfers | \$37,894,075 | \$373 | \$97,612,456 | \$961 | \$70,114,108 | \$690 | \$14,680,595 | \$145 | \$0 | \$0 | \$220,301,233 | \$2,169 |
| Total Revs, Transfers, Other Trans. | \$843,369,538 | \$8,305 | \$192,022,078 | \$1,891 | \$83,158,939 | \$819 | \$54,382,926 | \$536 | \$511,203 | \$5 | \$1,173,444,683 | \$11,555 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|----------|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$408,854,281 | \$4,060 | \$0 | \$0 | \$0 | \$0 | \$10,781 | \$0 | \$0 | \$0 | \$408,865,062 | \$4,061 |
| Salaries for Basic Programs | \$267,657,176 | \$2,658 | \$0 | \$0 | \$0 | \$0 | \$8,696 | \$0 | \$0 | \$0 | \$267,665,872 | \$2,658 |
| Total Added Needs Programs | \$94,233,845 | \$936 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$94,233,845 | \$936 |
| Salaries for Added Needs | \$61,719,491 | \$613 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$61,719,491 | \$613 |
| Total Adult Education | \$4,236,356 | \$4,929 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,236,356 | \$4,929 |
| Salaries for Adult Education | \$2,594,696 | \$3,019 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,594,696 | \$3,019 |
| Employee Benefits for Instruction | \$154,480,186 | \$1,521 | \$0 | \$0 | \$0 | \$0 | \$2,085 | \$0 | \$0 | \$0 | \$154,482,271 | \$1,521 |
| Total Salaries for Instruction | \$331,971,363 | \$3,269 | \$0 | \$0 | \$0 | \$0 | \$8,696 | \$0 | \$0 | \$0 | \$331,980,059 | \$3,269 |
| Total Instruction | \$507,324,482 | \$4,996 | \$0 | \$0 | \$0 | \$0 | \$10,781 | \$0 | \$0 | \$0 | \$507,335,263 | \$4,996 |
| Total FTE Basic Program Teachers | 4,563 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$55,808 | \$1 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|------------------|------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$47,992,961 | \$473 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$47,992,961 | \$473 |
| Salaries for Pupil Services | \$30,847,827 | \$304 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,847,827 | \$304 |
| Total Instructional Staff Services | \$33,103,481 | \$326 | \$0 | \$0 | \$0 | \$0 | \$348,437 | \$3 | \$0 | \$0 | \$33,451,918 | \$329 |
| Salaries for Instructional Staff Supp | \$17,381,870 | \$171 | \$0 | \$0 | \$0 | \$0 | \$231,016 | \$2 | \$0 | \$0 | \$17,612,885 | \$173 |
| Total School Adm. | \$50,879,531 | \$501 | \$0 | \$0 | \$0 | \$0 | \$805 | \$0 | \$0 | \$0 | \$50,880,336 | \$501 |
| Salaries for School Adm. | \$32,500,490 | \$320 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$32,500,490 | \$320 |
| Total Instructional Support | \$131,975,972 | \$1,300 | \$0 | \$0 | \$0 | \$0 | \$349,242 | \$3 | \$0 | \$0 | \$132,325,214 | \$1,303 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|------------------|------------|---------------------|--------------|---------------------|--------------|------------------|------------|----------------------|----------------|
| Total General Administration | \$17,267,682 | \$170 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17,267,682 | \$170 |
| Salaries for General Adm. | \$8,654,143 | \$85 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,654,143 | \$85 |
| Total Business Administration | \$16,271,722 | \$160 | \$384,170 | \$4 | \$796,588 | \$8 | \$30,416 | \$0 | \$26,294 | \$0 | \$17,509,189 | \$172 |
| Salaries for Business Adm. | \$6,739,242 | \$66 | \$0 | \$0 | \$0 | \$0 | \$15,506 | \$0 | \$0 | \$0 | \$6,754,747 | \$67 |
| Total Facilities Acquisition | \$803,965 | \$8 | \$0 | \$0 | \$15,926,067 | \$157 | \$0 | \$0 | \$0 | \$0 | \$16,730,031 | \$165 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$92,949,139 | \$915 | \$0 | \$0 | \$2,116,383 | \$21 | \$184,772 | \$2 | \$0 | \$0 | \$95,250,294 | \$938 |
| Salaries for Opns. & Maint. | \$30,465,966 | \$300 | \$0 | \$0 | \$0 | \$0 | \$29,941 | \$0 | \$0 | \$0 | \$30,495,907 | \$300 |
| Total Transportation | \$36,728,030 | \$362 | \$0 | \$0 | \$0 | \$0 | \$399,732 | \$4 | \$0 | \$0 | \$37,127,762 | \$366 |
| Salaries for Transportation | \$17,762,494 | \$175 | \$0 | \$0 | \$0 | \$0 | \$210,090 | \$2 | \$0 | \$0 | \$17,972,584 | \$177 |
| Total Other Support Services | \$11,473,455 | \$113 | \$0 | \$0 | \$658,795 | \$6 | \$211,815 | \$2 | \$317,012 | \$3 | \$12,661,077 | \$125 |
| Salaries for Other Support Services | \$4,812,541 | \$47 | \$0 | \$0 | \$0 | \$0 | \$3,969 | \$0 | \$0 | \$0 | \$4,816,510 | \$47 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,109,447 | \$306 | \$0 | \$0 | \$31,109,447 | \$306 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17,238,888 | \$170 | \$0 | \$0 | \$17,238,888 | \$170 |
| Total Non-Instructional Support | \$175,493,994 | \$1,728 | \$384,170 | \$4 | \$19,497,832 | \$192 | \$49,175,070 | \$484 | \$343,306 | \$3 | \$244,894,371 | \$2,412 |
| Total Support Services | \$307,469,966 | \$3,028 | \$384,170 | \$4 | \$19,497,832 | \$192 | \$49,524,311 | \$488 | \$343,306 | \$3 | \$377,219,585 | \$3,715 |
| Total Emp. Bene. for Supp. Servs. | \$73,125,591 | \$720 | \$0 | \$0 | \$0 | \$0 | \$6,689,563 | \$66 | \$0 | \$0 | \$79,815,154 | \$786 |
| Total Salaries for Supp. Servs. | \$149,164,573 | \$1,469 | \$0 | \$0 | \$0 | \$0 | \$18,839,952 | \$186 | \$0 | \$0 | \$168,004,525 | \$1,654 |
| Total Current Operating Expenditures | \$814,794,448 | \$8,024 | \$384,170 | \$4 | \$19,497,832 | \$192 | \$49,535,092 | \$488 | \$343,306 | \$3 | \$884,554,848 | \$8,711 |
| Total Salaries in COE | \$481,135,936 | \$4,738 | \$0 | \$0 | \$0 | \$0 | \$18,848,648 | \$186 | \$0 | \$0 | \$499,984,584 | \$4,924 |
| Community Service Activities | \$7,902,082 | \$78 | \$0 | \$0 | \$0 | \$0 | \$2,866,305 | \$28 | \$0 | \$0 | \$10,768,387 | \$106 |
| Capital Outlay | \$9,230,755 | \$91 | \$0 | \$0 | \$73,912,818 | \$728 | \$946,223 | \$9 | \$0 | \$0 | \$84,089,795 | \$828 |
| Total Exp Before Transfers | \$831,927,285 | \$8,192 | \$384,170 | \$4 | \$93,410,649 | \$920 | \$53,347,620 | \$525 | \$343,306 | \$3 | \$979,413,030 | \$9,645 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|----------------------|----------------|---------------------|--------------|---------------------|--------------|------------------|------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$5,762,937 | \$57 | \$0 | \$0 | \$250,000 | \$2 | \$35,602 | \$0 | \$0 | \$0 | \$6,048,539 | \$60 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$2,010,376 | \$20 | \$192,387,707 | \$1,895 | \$670,383 | \$7 | \$3,400 | \$0 | \$0 | \$0 | \$195,071,866 | \$1,921 |
| To Other Funds | \$16,046,793 | \$158 | \$507,298 | \$5 | \$1,340,090 | \$13 | \$899,157 | \$9 | \$0 | \$0 | \$18,793,337 | \$185 |
| Other Transactions | \$2,302,698 | \$23 | \$10,041 | \$0 | \$2,601 | \$0 | \$16,753 | \$0 | \$460 | \$0 | \$2,332,553 | \$23 |
| Total Outgoing Transfers | \$26,122,803 | \$257 | \$192,905,045 | \$1,900 | \$2,263,074 | \$22 | \$954,912 | \$9 | \$460 | \$0 | \$222,246,295 | \$2,189 |
| Total Exp., Outgoing Transfers | \$858,050,088 | \$8,450 | \$193,289,216 | \$1,903 | \$95,673,724 | \$942 | \$54,302,532 | \$535 | \$343,766 | \$3 | \$1,201,659,326 | \$11,833 |

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| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--------------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(J) 2,000 to 2,499 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 99,086 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|-------------|------|-------------|------|---------------|---------|
| Total Assets | \$238,704,491 | \$2,409 | \$28,253,346 | \$285 | \$148,460,552 | \$1,498 | \$9,293,193 | \$94 | \$2,421,871 | \$24 | \$427,133,452 | \$4,311 |
| Total Liabilities | \$133,715,500 | \$1,349 | \$1,923,351 | \$19 | \$6,414,685 | \$65 | \$3,907,583 | \$39 | \$623,992 | \$6 | \$146,585,111 | \$1,479 |
| End Fund Bal. before Reserves | \$104,988,991 | \$1,060 | \$26,329,996 | \$266 | \$142,045,867 | \$1,434 | \$5,385,609 | \$54 | \$1,797,879 | \$18 | \$280,548,342 | \$2,831 |
| Reserves | \$3,607,287 | \$36 | \$7,199,515 | \$73 | \$53,181,069 | \$537 | \$249,075 | \$3 | \$121,633 | \$1 | \$64,358,578 | \$650 |
| Designations | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$23,000 | \$0 | \$0 | \$0 | \$23,000 | \$0 |
| Ending Fund Balance | \$101,381,704 | \$1,023 | \$19,130,481 | \$193 | \$88,864,798 | \$897 | \$5,113,534 | \$52 | \$1,676,246 | \$17 | \$216,166,763 | \$2,182 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|------|--------------|-------|-----------|-----|---------------|---------|
| Local Sources | \$144,982,761 | \$1,463 | \$77,365,093 | \$781 | \$8,276,170 | \$84 | \$23,257,101 | \$235 | \$120,987 | \$1 | \$254,002,111 | \$2,563 |
| Other Political Subdivisions | \$106,939 | \$1 | \$0 | \$0 | \$0 | \$0 | \$14,159 | \$0 | \$0 | \$0 | \$121,098 | \$1 |
| State Sources | \$594,673,316 | \$6,002 | \$777,218 | \$8 | \$241,629 | \$2 | \$3,496,147 | \$35 | \$0 | \$0 | \$599,188,310 | \$6,047 |
| Federal Sources | \$38,964,462 | \$393 | \$0 | \$0 | \$26,385 | \$0 | \$17,692,668 | \$179 | \$0 | \$0 | \$56,683,515 | \$572 |
| Total Revenues Before Transfers | \$778,727,477 | \$7,859 | \$78,142,311 | \$789 | \$8,544,184 | \$86 | \$44,460,074 | \$449 | \$120,987 | \$1 | \$909,995,034 | \$9,184 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|---------------|---------|--------------|-------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$24,092,796 | \$243 | \$220,782 | \$2 | \$0 | \$0 | \$2,723,802 | \$27 | \$0 | \$0 | \$27,037,381 | \$273 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$1,138,984 | \$11 | \$7,187,248 | \$73 | \$2,256,783 | \$23 | \$13,795,714 | \$139 | \$0 | \$0 | \$24,378,729 | \$246 |
| Other Transactions | \$3,159,510 | \$32 | \$148,381,410 | \$1,498 | \$56,470,137 | \$570 | \$2,242 | \$0 | \$0 | \$0 | \$208,013,299 | \$2,099 |
| Total Incoming Transfers | \$28,391,290 | \$287 | \$155,789,440 | \$1,572 | \$58,726,920 | \$593 | \$16,521,758 | \$167 | \$0 | \$0 | \$259,429,409 | \$2,618 |
| Total Revs, Transfers, Other Trans. | \$807,118,768 | \$8,146 | \$233,931,752 | \$2,361 | \$67,271,104 | \$679 | \$60,981,833 | \$615 | \$120,987 | \$1 | \$1,169,424,443 | \$11,802 |

Expenditures

Instruction

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-------------|------|-----|-----|---------------|---------|
| Total Basic Programs | \$376,739,570 | \$3,839 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$376,739,570 | \$3,839 |
| Salaries for Basic Programs | \$243,070,723 | \$2,477 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$243,070,723 | \$2,477 |
| Total Added Needs Programs | \$99,919,730 | \$1,018 | \$0 | \$0 | \$0 | \$0 | \$2,130,400 | \$22 | \$0 | \$0 | \$102,050,129 | \$1,040 |
| Salaries for Added Needs | \$63,713,806 | \$649 | \$0 | \$0 | \$0 | \$0 | \$1,294,298 | \$13 | \$0 | \$0 | \$65,008,104 | \$663 |
| Total Adult Education | \$3,139,827 | \$3,261 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,139,827 | \$3,261 |
| Salaries for Adult Education | \$1,671,749 | \$1,736 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,671,749 | \$1,736 |
| Employee Benefits for Instruction | \$148,714,405 | \$1,501 | \$0 | \$0 | \$0 | \$0 | \$796,690 | \$8 | \$0 | \$0 | \$149,511,095 | \$1,509 |
| Total Salaries for Instruction | \$308,456,277 | \$3,113 | \$0 | \$0 | \$0 | \$0 | \$1,294,298 | \$13 | \$0 | \$0 | \$309,750,575 | \$3,126 |
| Total Instruction | \$479,799,127 | \$4,842 | \$0 | \$0 | \$0 | \$0 | \$2,130,400 | \$22 | \$0 | \$0 | \$481,929,526 | \$4,864 |
| Total FTE Basic Program Teachers | 4,365 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$52,210 | \$1 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|-----|-----|-----|-----|-------------|------|-----|-----|---------------|---------|
| Total Pupil Services | \$36,397,273 | \$367 | \$0 | \$0 | \$0 | \$0 | \$603,088 | \$6 | \$0 | \$0 | \$37,000,361 | \$373 |
| Salaries for Pupil Services | \$23,061,463 | \$233 | \$0 | \$0 | \$0 | \$0 | \$403,066 | \$4 | \$0 | \$0 | \$23,464,529 | \$237 |
| Total Instructional Staff Services | \$28,066,894 | \$283 | \$0 | \$0 | \$0 | \$0 | \$724,513 | \$7 | \$0 | \$0 | \$28,791,408 | \$291 |
| Salaries for Instructional Staff Supp | \$14,262,578 | \$144 | \$0 | \$0 | \$0 | \$0 | \$464,480 | \$5 | \$0 | \$0 | \$14,727,058 | \$149 |
| Total School Adm. | \$51,912,988 | \$524 | \$0 | \$0 | \$0 | \$0 | \$59,483 | \$1 | \$0 | \$0 | \$51,972,470 | \$525 |
| Salaries for School Adm. | \$33,116,695 | \$334 | \$0 | \$0 | \$0 | \$0 | \$47,555 | \$0 | \$0 | \$0 | \$33,164,250 | \$335 |
| Total Instructional Support | \$116,377,155 | \$1,175 | \$0 | \$0 | \$0 | \$0 | \$1,387,084 | \$14 | \$0 | \$0 | \$117,764,239 | \$1,189 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|---------------|---------|----------|-----|--------------|-------|--------------|-------|----------|-----|---------------|---------|
| Total General Administration | \$18,445,601 | \$186 | \$0 | \$0 | \$0 | \$0 | \$1,200 | \$0 | \$0 | \$0 | \$18,446,801 | \$186 |
| Salaries for General Adm. | \$8,610,420 | \$87 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,610,420 | \$87 |
| Total Business Administration | \$18,354,495 | \$185 | \$73,752 | \$1 | \$196,614 | \$2 | \$16,548 | \$0 | \$0 | \$0 | \$18,641,408 | \$188 |
| Salaries for Business Adm. | \$7,551,911 | \$76 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,551,911 | \$76 |
| Total Facilities Acquisition | \$18,819 | \$0 | \$0 | \$0 | \$13,000,328 | \$131 | \$0 | \$0 | \$0 | \$0 | \$13,019,147 | \$131 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$85,023,087 | \$858 | \$0 | \$0 | \$132,746 | \$1 | \$292,788 | \$3 | \$0 | \$0 | \$85,448,621 | \$862 |
| Salaries for Opns. & Maint. | \$26,547,516 | \$268 | \$0 | \$0 | \$0 | \$0 | \$60,235 | \$1 | \$0 | \$0 | \$26,607,751 | \$269 |
| Total Transportation | \$37,979,418 | \$383 | \$0 | \$0 | \$0 | \$0 | \$327,207 | \$3 | \$0 | \$0 | \$38,306,626 | \$387 |
| Salaries for Transportation | \$19,420,556 | \$196 | \$0 | \$0 | \$0 | \$0 | \$157,171 | \$2 | \$0 | \$0 | \$19,577,727 | \$198 |
| Total Other Support Services | \$10,159,863 | \$103 | \$0 | \$0 | \$0 | \$0 | \$288,436 | \$3 | \$99,465 | \$1 | \$10,547,764 | \$106 |
| Salaries for Other Support Services | \$4,022,881 | \$41 | \$0 | \$0 | \$0 | \$0 | \$62,348 | \$1 | \$0 | \$0 | \$4,085,229 | \$41 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$32,204,670 | \$325 | \$0 | \$0 | \$32,204,670 | \$325 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,863,636 | \$160 | \$0 | \$0 | \$15,863,636 | \$160 |
| Total Non-Instructional Support | \$169,981,284 | \$1,715 | \$73,752 | \$1 | \$13,329,688 | \$135 | \$48,994,484 | \$494 | \$99,465 | \$1 | \$232,478,673 | \$2,346 |
| Total Support Services | \$286,358,439 | \$2,890 | \$73,752 | \$1 | \$13,329,688 | \$135 | \$50,381,568 | \$508 | \$99,465 | \$1 | \$350,242,911 | \$3,535 |
| Total Emp. Bene. for Supp. Servs. | \$68,474,664 | \$691 | \$0 | \$0 | \$0 | \$0 | \$7,063,485 | \$71 | \$0 | \$0 | \$75,538,149 | \$762 |
| Total Salaries for Supp. Servs. | \$136,594,019 | \$1,379 | \$0 | \$0 | \$0 | \$0 | \$19,225,590 | \$194 | \$0 | \$0 | \$155,819,610 | \$1,573 |
| Total Current Operating Expenditures | \$766,157,565 | \$7,732 | \$73,752 | \$1 | \$13,329,688 | \$135 | \$52,511,968 | \$530 | \$99,465 | \$1 | \$832,172,437 | \$8,398 |
| Total Salaries in COE | \$445,050,297 | \$4,492 | \$0 | \$0 | \$0 | \$0 | \$20,519,889 | \$207 | \$0 | \$0 | \$465,570,185 | \$4,699 |
| Community Service Activities | \$6,266,071 | \$63 | \$0 | \$0 | \$0 | \$0 | \$6,094,953 | \$62 | \$0 | \$0 | \$12,361,025 | \$125 |
| Capital Outlay | \$9,831,021 | \$99 | \$0 | \$0 | \$54,409,389 | \$549 | \$1,003,312 | \$10 | \$0 | \$0 | \$65,243,722 | \$658 |
| Total Exp Before Transfers | \$782,254,658 | \$7,895 | \$73,752 | \$1 | \$67,739,076 | \$684 | \$59,610,232 | \$602 | \$99,465 | \$1 | \$909,777,184 | \$9,182 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|---------------|---------|--------------|-------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$5,331,361 | \$54 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,331,361 | \$54 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$2,591,795 | \$26 | \$229,515,427 | \$2,316 | \$456,027 | \$5 | \$0 | \$0 | \$0 | \$0 | \$232,563,249 | \$2,347 |
| To Other Funds | \$20,131,939 | \$203 | \$3,085,952 | \$31 | \$441,221 | \$4 | \$718,543 | \$7 | \$1,075 | \$0 | \$24,378,729 | \$246 |
| Other Transactions | \$262,561 | \$3 | \$251 | \$0 | \$353 | \$0 | \$4,204 | \$0 | \$0 | \$0 | \$267,369 | \$3 |
| Total Outgoing Transfers | \$28,317,655 | \$286 | \$232,601,631 | \$2,347 | \$897,601 | \$9 | \$722,746 | \$7 | \$1,075 | \$0 | \$262,540,707 | \$2,650 |
| Total Exp., Outgoing Transfers | \$810,572,313 | \$8,181 | \$232,675,382 | \$2,348 | \$68,636,677 | \$693 | \$60,332,978 | \$609 | \$100,540 | \$1 | \$1,172,317,891 | \$11,831 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|----------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(K) 1,500 to 1,999 | | | | | | | | | | | | |
| STATE SCHOOL AID MEMBERS | 115,738 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|-------------|------|-------------|------|---------------|---------|
| Total Assets | \$295,277,805 | \$2,551 | \$23,721,979 | \$205 | \$119,610,272 | \$1,033 | \$9,390,438 | \$81 | \$3,717,890 | \$32 | \$451,718,384 | \$3,903 |
| Total Liabilities | \$181,949,438 | \$1,572 | \$1,419,793 | \$12 | \$7,738,165 | \$67 | \$3,288,286 | \$28 | \$380,495 | \$3 | \$194,776,177 | \$1,683 |
| End Fund Bal. before Reserves | \$113,328,367 | \$979 | \$22,302,185 | \$193 | \$111,872,107 | \$967 | \$6,102,152 | \$53 | \$3,337,395 | \$29 | \$256,942,207 | \$2,220 |
| Reserves | \$4,197,584 | \$36 | \$3,415,177 | \$30 | \$15,785,607 | \$136 | \$558,665 | \$5 | \$1,719,552 | \$15 | \$25,676,584 | \$222 |
| Designations | \$2,934,698 | \$25 | \$0 | \$0 | \$369,862 | \$3 | \$47,724 | \$0 | \$0 | \$0 | \$3,352,284 | \$29 |
| Ending Fund Balance | \$106,196,085 | \$918 | \$18,887,009 | \$163 | \$95,716,638 | \$827 | \$5,495,764 | \$47 | \$1,617,844 | \$14 | \$227,913,339 | \$1,969 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|------|--------------|-------|-----------|-----|-----------------|---------|
| Local Sources | \$144,188,967 | \$1,246 | \$80,250,945 | \$693 | \$9,045,145 | \$78 | \$26,122,464 | \$226 | \$665,865 | \$6 | \$260,273,385 | \$2,249 |
| Other Political Subdivisions | \$2,073,239 | \$18 | \$0 | \$0 | \$0 | \$0 | \$200,791 | \$2 | \$0 | \$0 | \$2,274,029 | \$20 |
| State Sources | \$716,046,798 | \$6,187 | \$1,090,892 | \$9 | \$40,355 | \$0 | \$2,587,174 | \$22 | \$0 | \$0 | \$719,765,219 | \$6,219 |
| Federal Sources | \$49,250,461 | \$426 | \$0 | \$0 | \$0 | \$0 | \$19,556,592 | \$169 | \$0 | \$0 | \$68,807,053 | \$595 |
| Total Revenues Before Transfers | \$911,559,464 | \$7,876 | \$81,341,837 | \$703 | \$9,085,500 | \$79 | \$48,467,021 | \$419 | \$665,865 | \$6 | \$1,051,119,687 | \$9,082 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|---------------|---------|--------------|-------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$24,436,830 | \$211 | \$0 | \$0 | \$0 | \$0 | \$6,784 | \$0 | \$0 | \$0 | \$24,443,614 | \$211 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$895,658 | \$8 | \$13,054,273 | \$113 | \$1,914,651 | \$17 | \$14,799,069 | \$128 | \$0 | \$0 | \$30,663,650 | \$265 |
| Other Transactions | \$5,852,119 | \$51 | \$94,180,785 | \$814 | \$51,858,892 | \$448 | \$108,290 | \$1 | \$250 | \$0 | \$152,000,335 | \$1,313 |
| Total Incoming Transfers | \$31,184,607 | \$269 | \$107,235,057 | \$927 | \$53,773,543 | \$465 | \$14,914,142 | \$129 | \$250 | \$0 | \$207,107,599 | \$1,789 |
| Total Revs, Transfers, Other Trans. | \$942,744,071 | \$8,145 | \$188,576,895 | \$1,629 | \$62,859,043 | \$543 | \$63,381,163 | \$548 | \$666,115 | \$6 | \$1,258,227,286 | \$10,871 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-----------|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$446,032,818 | \$3,877 | \$0 | \$0 | \$0 | \$0 | \$215,094 | \$2 | \$0 | \$0 | \$446,247,912 | \$3,879 |
| Salaries for Basic Programs | \$287,205,977 | \$2,497 | \$0 | \$0 | \$0 | \$0 | \$137,505 | \$1 | \$0 | \$0 | \$287,343,482 | \$2,498 |
| Total Added Needs Programs | \$119,479,881 | \$1,039 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$119,479,881 | \$1,039 |
| Salaries for Added Needs | \$76,344,006 | \$664 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$76,344,006 | \$664 |
| Total Adult Education | \$5,176,815 | \$7,357 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,176,815 | \$7,357 |
| Salaries for Adult Education | \$3,020,586 | \$4,293 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,020,586 | \$4,293 |
| Employee Benefits for Instruction | \$177,576,625 | \$1,534 | \$0 | \$0 | \$0 | \$0 | \$65,735 | \$1 | \$0 | \$0 | \$177,642,361 | \$1,535 |
| Total Salaries for Instruction | \$366,570,569 | \$3,167 | \$0 | \$0 | \$0 | \$0 | \$137,505 | \$1 | \$0 | \$0 | \$366,708,074 | \$3,168 |
| Total Instruction | \$570,689,514 | \$4,931 | \$0 | \$0 | \$0 | \$0 | \$215,094 | \$2 | \$0 | \$0 | \$570,904,608 | \$4,933 |
| Total FTE Basic Program Teachers | 5,088 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$53,040 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|------------------|------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$39,965,761 | \$345 | \$0 | \$0 | \$0 | \$0 | \$46,621 | \$0 | \$0 | \$0 | \$40,012,381 | \$346 |
| Salaries for Pupil Services | \$25,906,273 | \$224 | \$0 | \$0 | \$0 | \$0 | \$37,884 | \$0 | \$0 | \$0 | \$25,944,157 | \$224 |
| Total Instructional Staff Services | \$31,680,753 | \$274 | \$0 | \$0 | \$0 | \$0 | \$88,871 | \$1 | \$0 | \$0 | \$31,769,624 | \$274 |
| Salaries for Instructional Staff Supp | \$17,211,504 | \$149 | \$0 | \$0 | \$0 | \$0 | \$64,949 | \$1 | \$0 | \$0 | \$17,276,453 | \$149 |
| Total School Adm. | \$58,304,315 | \$504 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$58,304,315 | \$504 |
| Salaries for School Adm. | \$37,571,210 | \$325 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$37,571,210 | \$325 |
| Total Instructional Support | \$129,950,829 | \$1,123 | \$0 | \$0 | \$0 | \$0 | \$135,491 | \$1 | \$0 | \$0 | \$130,086,321 | \$1,124 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|--------------------|-------------|---------------------|--------------|---------------------|--------------|------------------|------------|----------------------|----------------|
| Total General Administration | \$23,063,446 | \$199 | \$0 | \$0 | \$0 | \$0 | \$1,175 | \$0 | \$0 | \$0 | \$23,064,621 | \$199 |
| Salaries for General Adm. | \$11,096,299 | \$96 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,096,299 | \$96 |
| Total Business Administration | \$20,766,422 | \$179 | \$1,294,921 | \$11 | \$236,722 | \$2 | \$35,359 | \$0 | \$1,340 | \$0 | \$22,334,764 | \$193 |
| Salaries for Business Adm. | \$8,353,713 | \$72 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,353,713 | \$72 |
| Total Facilities Acquisition | \$185,831 | \$2 | \$0 | \$0 | \$6,071,583 | \$52 | \$0 | \$0 | \$0 | \$0 | \$6,257,414 | \$54 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$99,885,519 | \$863 | \$0 | \$0 | \$1,121,668 | \$10 | \$479,992 | \$4 | \$0 | \$0 | \$101,487,178 | \$877 |
| Salaries for Opns. & Maint. | \$31,963,216 | \$276 | \$0 | \$0 | \$0 | \$0 | \$105,702 | \$1 | \$0 | \$0 | \$32,068,918 | \$277 |
| Total Transportation | \$43,895,978 | \$379 | \$0 | \$0 | \$0 | \$0 | \$426,642 | \$4 | \$0 | \$0 | \$44,322,620 | \$383 |
| Salaries for Transportation | \$20,733,103 | \$179 | \$0 | \$0 | \$0 | \$0 | \$161,410 | \$1 | \$0 | \$0 | \$20,894,513 | \$181 |
| Total Other Support Services | \$13,535,447 | \$117 | \$0 | \$0 | \$570 | \$0 | \$38,547 | \$0 | \$366,403 | \$3 | \$13,940,967 | \$120 |
| Salaries for Other Support Services | \$5,723,452 | \$49 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,723,452 | \$49 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$39,089,995 | \$338 | \$0 | \$0 | \$39,089,995 | \$338 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$17,939,343 | \$155 | \$0 | \$0 | \$17,939,343 | \$155 |
| Total Non-Instructional Support | \$201,332,642 | \$1,740 | \$1,294,921 | \$11 | \$7,430,542 | \$64 | \$58,011,053 | \$501 | \$367,743 | \$3 | \$268,436,901 | \$2,319 |
| Total Support Services | \$331,283,472 | \$2,862 | \$1,294,921 | \$11 | \$7,430,542 | \$64 | \$58,146,544 | \$502 | \$367,743 | \$3 | \$398,523,222 | \$3,443 |
| Total Emp. Bene. for Supp. Servs. | \$78,685,318 | \$680 | \$0 | \$0 | \$0 | \$0 | \$7,773,930 | \$67 | \$0 | \$0 | \$86,459,248 | \$747 |
| Total Salaries for Supp. Servs. | \$158,558,769 | \$1,370 | \$0 | \$0 | \$0 | \$0 | \$21,187,175 | \$183 | \$0 | \$0 | \$179,745,944 | \$1,553 |
| Total Current Operating Expenditures | \$901,972,986 | \$7,793 | \$1,294,921 | \$11 | \$7,430,542 | \$64 | \$58,361,638 | \$504 | \$367,743 | \$3 | \$969,427,830 | \$8,376 |
| Total Salaries in COE | \$525,129,338 | \$4,537 | \$0 | \$0 | \$0 | \$0 | \$21,324,679 | \$184 | \$0 | \$0 | \$546,454,017 | \$4,721 |
| Community Service Activities | \$7,189,934 | \$62 | \$0 | \$0 | \$0 | \$0 | \$3,395,178 | \$29 | \$26,853 | \$0 | \$10,611,965 | \$92 |
| Capital Outlay | \$17,140,248 | \$148 | \$0 | \$0 | \$58,997,407 | \$510 | \$849,459 | \$7 | \$0 | \$0 | \$76,987,113 | \$665 |
| Total Exp Before Transfers | \$926,303,167 | \$8,003 | \$1,294,921 | \$11 | \$66,427,949 | \$574 | \$62,606,275 | \$541 | \$394,596 | \$3 | \$1,057,026,908 | \$9,133 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|----------------------|----------------|---------------------|--------------|---------------------|--------------|------------------|------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$8,042,259 | \$69 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,042,259 | \$69 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$3,270,631 | \$28 | \$173,399,694 | \$1,498 | \$829,558 | \$7 | \$0 | \$0 | \$0 | \$0 | \$177,499,882 | \$1,534 |
| To Other Funds | \$19,384,996 | \$167 | \$10,250,272 | \$89 | \$519,601 | \$4 | \$508,781 | \$4 | \$0 | \$0 | \$30,663,651 | \$265 |
| Other Transactions | \$931,930 | \$8 | \$8,041,165 | \$69 | \$70 | \$0 | \$16,726 | \$0 | \$132,890 | \$1 | \$9,122,782 | \$79 |
| Total Outgoing Transfers | \$31,629,817 | \$273 | \$191,691,131 | \$1,656 | \$1,349,229 | \$12 | \$525,507 | \$5 | \$132,890 | \$1 | \$225,328,574 | \$1,947 |
| Total Exp., Outgoing Transfers | \$957,932,984 | \$8,277 | \$192,986,052 | \$1,667 | \$67,777,179 | \$586 | \$63,131,782 | \$545 | \$527,485 | \$5 | \$1,282,355,482 | \$11,080 |

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| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|----------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(L) 1,000 to 1,499 | | | | | | | | | | | | |
| STATE SCHOOL AID MEMBERS | 128,049 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|---------------|---------|-------------|------|-------------|------|---------------|---------|
| Total Assets | \$327,237,400 | \$2,556 | \$37,510,771 | \$293 | \$176,943,750 | \$1,382 | \$9,978,276 | \$78 | \$5,051,922 | \$39 | \$556,722,118 | \$4,348 |
| Total Liabilities | \$180,588,386 | \$1,410 | \$1,363,908 | \$11 | \$12,076,766 | \$94 | \$3,661,170 | \$29 | \$632,198 | \$5 | \$198,322,429 | \$1,549 |
| End Fund Bal. before Reserves | \$146,649,014 | \$1,145 | \$36,146,862 | \$282 | \$164,866,983 | \$1,288 | \$6,317,106 | \$49 | \$4,419,724 | \$35 | \$358,399,689 | \$2,799 |
| Reserves | \$2,891,279 | \$23 | \$8,202,174 | \$64 | \$8,626,829 | \$67 | \$265,332 | \$2 | \$2,364,761 | \$18 | \$22,350,375 | \$175 |
| Designations | \$1,455,443 | \$11 | \$0 | \$0 | \$0 | \$0 | \$116,283 | \$1 | \$0 | \$0 | \$1,571,726 | \$12 |
| Ending Fund Balance | \$142,302,291 | \$1,111 | \$27,944,688 | \$218 | \$156,240,154 | \$1,220 | \$5,935,491 | \$46 | \$2,054,963 | \$16 | \$334,477,588 | \$2,612 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|-----------------|---------|--------------|-------|--------------|-------|--------------|-------|-----------|-----|-----------------|---------|
| Local Sources | \$164,373,653 | \$1,284 | \$92,680,851 | \$724 | \$14,326,336 | \$112 | \$25,560,188 | \$200 | \$506,720 | \$4 | \$297,447,748 | \$2,323 |
| Other Political Subdivisions | \$317,473 | \$2 | \$0 | \$0 | \$0 | \$0 | \$174,932 | \$1 | \$0 | \$0 | \$492,405 | \$4 |
| State Sources | \$792,841,140 | \$6,192 | \$1,316,796 | \$10 | \$38,712 | \$0 | \$3,049,947 | \$24 | \$0 | \$0 | \$797,246,594 | \$6,226 |
| Federal Sources | \$53,872,704 | \$421 | \$5,888 | \$0 | \$0 | \$0 | \$23,571,386 | \$184 | \$0 | \$0 | \$77,449,979 | \$605 |
| Total Revenues Before Transfers | \$1,011,404,970 | \$7,899 | \$94,003,534 | \$734 | \$14,365,048 | \$112 | \$52,356,453 | \$409 | \$506,720 | \$4 | \$1,172,636,725 | \$9,158 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|-----------------|---------|---------------|---------|---------------|---------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$23,894,288 | \$187 | \$48,394 | \$0 | \$0 | \$0 | \$92,365 | \$1 | \$0 | \$0 | \$24,035,047 | \$188 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$1,972,157 | \$15 | \$6,358,461 | \$50 | \$4,930,768 | \$39 | \$19,170,816 | \$150 | \$0 | \$0 | \$32,432,202 | \$253 |
| Other Transactions | \$6,427,209 | \$50 | \$135,477,474 | \$1,058 | \$140,078,950 | \$1,094 | \$36,187 | \$0 | \$26,590 | \$0 | \$282,046,410 | \$2,203 |
| Total Incoming Transfers | \$32,293,654 | \$252 | \$141,884,329 | \$1,108 | \$145,009,718 | \$1,132 | \$19,299,368 | \$151 | \$26,590 | \$0 | \$338,513,659 | \$2,644 |
| Total Revs, Transfers, Other Trans. | \$1,043,698,624 | \$8,151 | \$235,887,864 | \$1,842 | \$159,374,766 | \$1,245 | \$71,655,821 | \$560 | \$533,309 | \$4 | \$1,511,150,384 | \$11,801 |

Expenditures

Instruction

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-----------|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$487,494,028 | \$3,825 | \$0 | \$0 | \$0 | \$0 | \$387,754 | \$3 | \$0 | \$0 | \$487,881,781 | \$3,828 |
| Salaries for Basic Programs | \$296,038,837 | \$2,323 | \$0 | \$0 | \$0 | \$0 | \$249,948 | \$2 | \$0 | \$0 | \$296,288,785 | \$2,325 |
| Total Added Needs Programs | \$122,527,802 | \$961 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$122,527,802 | \$961 |
| Salaries for Added Needs | \$75,691,945 | \$594 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$75,691,945 | \$594 |
| Total Adult Education | \$5,015,557 | \$8,406 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$5,015,557 | \$8,406 |
| Salaries for Adult Education | \$2,711,152 | \$4,544 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,711,152 | \$4,544 |
| Employee Benefits for Instruction | \$179,166,205 | \$1,399 | \$0 | \$0 | \$0 | \$0 | \$122,947 | \$1 | \$0 | \$0 | \$179,289,152 | \$1,400 |
| Total Salaries for Instruction | \$374,441,934 | \$2,924 | \$0 | \$0 | \$0 | \$0 | \$249,948 | \$2 | \$0 | \$0 | \$374,691,882 | \$2,926 |
| Total Instruction | \$615,037,387 | \$4,803 | \$0 | \$0 | \$0 | \$0 | \$387,754 | \$3 | \$0 | \$0 | \$615,425,140 | \$4,806 |
| Total FTE Basic Program Teachers | 5,963 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$46,565 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|------------------|------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$37,284,156 | \$291 | \$0 | \$0 | \$0 | \$0 | \$37,631 | \$0 | \$0 | \$0 | \$37,321,787 | \$291 |
| Salaries for Pupil Services | \$22,905,394 | \$179 | \$0 | \$0 | \$0 | \$0 | \$28,056 | \$0 | \$0 | \$0 | \$22,933,450 | \$179 |
| Total Instructional Staff Services | \$31,198,012 | \$244 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$31,198,012 | \$244 |
| Salaries for Instructional Staff Supp | \$15,013,899 | \$117 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,013,899 | \$117 |
| Total School Adm. | \$68,636,784 | \$536 | \$0 | \$0 | \$0 | \$0 | \$89,639 | \$1 | \$0 | \$0 | \$68,726,424 | \$537 |
| Salaries for School Adm. | \$37,955,973 | \$296 | \$0 | \$0 | \$0 | \$0 | \$50,327 | \$0 | \$0 | \$0 | \$38,006,300 | \$297 |
| Total Instructional Support | \$137,118,952 | \$1,071 | \$0 | \$0 | \$0 | \$0 | \$127,271 | \$1 | \$0 | \$0 | \$137,246,223 | \$1,072 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|------------------|------------|---------------------|--------------|---------------------|--------------|------------------|------------|------------------------|----------------|
| Total General Administration | \$39,719,252 | \$310 | \$0 | \$0 | \$0 | \$0 | \$3,075 | \$0 | \$0 | \$0 | \$39,722,327 | \$310 |
| Salaries for General Adm. | \$13,950,801 | \$109 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,950,801 | \$109 |
| Total Business Administration | \$23,501,020 | \$184 | \$581,254 | \$5 | \$74,865 | \$1 | \$517,796 | \$4 | \$12,399 | \$0 | \$24,687,334 | \$193 |
| Salaries for Business Adm. | \$8,187,265 | \$64 | \$0 | \$0 | \$0 | \$0 | \$320,868 | \$3 | \$0 | \$0 | \$8,508,133 | \$66 |
| Total Facilities Acquisition | \$32,213 | \$0 | \$0 | \$0 | \$9,984,920 | \$78 | \$0 | \$0 | \$0 | \$0 | \$10,017,132 | \$78 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$115,058,898 | \$899 | \$0 | \$0 | \$1,814,785 | \$14 | \$507,110 | \$4 | \$0 | \$0 | \$117,380,793 | \$917 |
| Salaries for Opns. & Maint. | \$30,003,649 | \$234 | \$0 | \$0 | \$0 | \$0 | \$18,706 | \$0 | \$0 | \$0 | \$30,022,355 | \$234 |
| Total Transportation | \$47,068,763 | \$368 | \$0 | \$0 | \$0 | \$0 | \$383,564 | \$3 | \$0 | \$0 | \$47,452,327 | \$371 |
| Salaries for Transportation | \$22,420,503 | \$175 | \$0 | \$0 | \$0 | \$0 | \$242,927 | \$2 | \$0 | \$0 | \$22,663,430 | \$177 |
| Total Other Support Services | \$10,689,633 | \$83 | \$0 | \$0 | \$68,539 | \$1 | \$10,986 | \$0 | \$280,960 | \$2 | \$11,050,118 | \$86 |
| Salaries for Other Support Services | \$3,796,704 | \$30 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,796,704 | \$30 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$44,154,431 | \$345 | \$0 | \$0 | \$44,154,431 | \$345 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$22,055,493 | \$172 | \$0 | \$0 | \$22,055,493 | \$172 |
| Total Non-Instructional Support | \$236,069,777 | \$1,844 | \$581,254 | \$5 | \$11,943,109 | \$93 | \$67,632,455 | \$528 | \$293,359 | \$2 | \$316,519,955 | \$2,472 |
| Total Support Services | \$373,188,729 | \$2,914 | \$581,254 | \$5 | \$11,943,109 | \$93 | \$67,759,726 | \$529 | \$293,359 | \$2 | \$453,766,178 | \$3,544 |
| Total Emp. Bene. for Supp. Servs. | \$76,791,945 | \$600 | \$0 | \$0 | \$0 | \$0 | \$8,923,548 | \$70 | \$500 | \$0 | \$85,715,993 | \$669 |
| Total Salaries for Supp. Servs. | \$154,234,189 | \$1,204 | \$0 | \$0 | \$0 | \$0 | \$24,370,261 | \$190 | \$0 | \$0 | \$178,604,450 | \$1,395 |
| Total Current Operating Expenditures | \$988,226,116 | \$7,718 | \$581,254 | \$5 | \$11,943,109 | \$93 | \$68,147,480 | \$532 | \$293,359 | \$2 | \$1,069,191,318 | \$8,350 |
| Total Salaries in COE | \$528,676,123 | \$4,129 | \$0 | \$0 | \$0 | \$0 | \$24,620,209 | \$192 | \$0 | \$0 | \$553,296,333 | \$4,321 |
| Community Service Activities | \$5,523,180 | \$43 | \$0 | \$0 | \$0 | \$0 | \$1,864,676 | \$15 | \$0 | \$0 | \$7,387,856 | \$58 |
| Capital Outlay | \$15,956,752 | \$125 | \$0 | \$0 | \$94,953,081 | \$742 | \$1,346,540 | \$11 | \$0 | \$0 | \$112,256,373 | \$877 |
| Total Exp Before Transfers | \$1,009,706,048 | \$7,885 | \$581,254 | \$5 | \$106,896,190 | \$835 | \$71,358,695 | \$557 | \$293,359 | \$2 | \$1,188,835,547 | \$9,284 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|------------------------|----------------|----------------------|----------------|----------------------|----------------|---------------------|--------------|------------------|------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$6,436,777 | \$50 | \$0 | \$0 | \$0 | \$0 | \$1,593 | \$0 | \$0 | \$0 | \$6,438,370 | \$50 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$7,112,162 | \$56 | \$229,938,638 | \$1,796 | \$31,522,627 | \$246 | \$0 | \$0 | \$2,283 | \$0 | \$268,575,710 | \$2,097 |
| To Other Funds | \$27,049,406 | \$211 | \$1,106,839 | \$9 | \$3,551,251 | \$28 | \$677,317 | \$5 | \$47,401 | \$0 | \$32,432,214 | \$253 |
| Other Transactions | \$599,338 | \$5 | \$331,721 | \$3 | \$10,863 | \$0 | \$32,660 | \$0 | \$31,913 | \$0 | \$1,006,495 | \$8 |
| Total Outgoing Transfers | \$41,197,684 | \$322 | \$231,377,198 | \$1,807 | \$35,084,741 | \$274 | \$711,570 | \$6 | \$81,597 | \$1 | \$308,452,789 | \$2,409 |
| Total Exp., Outgoing Transfers | \$1,050,903,732 | \$8,207 | \$231,958,452 | \$1,811 | \$141,980,931 | \$1,109 | \$72,070,265 | \$563 | \$374,956 | \$3 | \$1,497,288,336 | \$11,693 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|----------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(M) 500 to 999 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 97,605 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|--------------|-------|-------------|------|-------------|------|---------------|---------|
| Total Assets | \$235,415,412 | \$2,412 | \$59,718,205 | \$612 | \$66,663,386 | \$683 | \$7,112,365 | \$73 | \$3,105,859 | \$32 | \$372,015,227 | \$3,811 |
| Total Liabilities | \$142,027,725 | \$1,455 | \$1,943,013 | \$20 | \$7,394,417 | \$76 | \$3,679,156 | \$38 | \$581,164 | \$6 | \$155,625,476 | \$1,594 |
| End Fund Bal. before Reserves | \$93,387,686 | \$957 | \$57,775,191 | \$592 | \$59,268,969 | \$607 | \$3,433,209 | \$35 | \$2,524,695 | \$26 | \$216,389,751 | \$2,217 |
| Reserves | \$1,783,502 | \$18 | \$12,204,281 | \$125 | \$7,731,735 | \$79 | \$37,543 | \$0 | \$543,877 | \$6 | \$22,300,937 | \$228 |
| Designations | \$941,161 | \$10 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$941,161 | \$10 |
| Ending Fund Balance | \$90,663,024 | \$929 | \$45,570,911 | \$467 | \$51,537,234 | \$528 | \$3,395,666 | \$35 | \$1,980,818 | \$20 | \$193,147,653 | \$1,979 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|------|--------------|-------|-----------|-----|---------------|---------|
| Local Sources | \$115,096,729 | \$1,179 | \$43,508,796 | \$446 | \$4,383,470 | \$45 | \$16,201,841 | \$166 | \$377,475 | \$4 | \$179,568,311 | \$1,840 |
| Other Political Subdivisions | \$629,021 | \$6 | \$0 | \$0 | \$0 | \$0 | \$122,498 | \$1 | \$4,140 | \$0 | \$755,659 | \$8 |
| State Sources | \$619,793,644 | \$6,350 | \$529,525 | \$5 | \$6,315 | \$0 | \$1,444,312 | \$15 | \$0 | \$0 | \$621,773,796 | \$6,370 |
| Federal Sources | \$46,645,882 | \$478 | \$0 | \$0 | \$0 | \$0 | \$16,568,880 | \$170 | \$0 | \$0 | \$63,214,762 | \$648 |
| Total Revenues Before Transfers | \$782,165,277 | \$8,014 | \$44,038,322 | \$451 | \$4,389,785 | \$45 | \$34,337,531 | \$352 | \$381,615 | \$4 | \$865,312,529 | \$8,865 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|---------------|---------|--------------|-------|--------------|-------|-----------|-----|-----------------|----------|
| Other Public Schools in Michigan | \$12,049,333 | \$123 | \$0 | \$0 | \$0 | \$0 | \$73,038 | \$1 | \$0 | \$0 | \$12,122,372 | \$124 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfers from Other Funds | \$979,187 | \$10 | \$10,444,060 | \$107 | \$3,584,530 | \$37 | \$13,784,471 | \$141 | \$0 | \$0 | \$28,792,247 | \$295 |
| Other Transactions | \$11,287,301 | \$116 | \$95,451,813 | \$978 | \$69,822,158 | \$715 | \$169,086 | \$2 | \$17,033 | \$0 | \$176,747,391 | \$1,811 |
| Total Incoming Transfers | \$24,315,821 | \$249 | \$105,895,873 | \$1,085 | \$73,406,688 | \$752 | \$14,026,595 | \$144 | \$17,033 | \$0 | \$217,662,010 | \$2,230 |
| Total Revs, Transfers, Other Trans. | \$806,481,097 | \$8,263 | \$149,934,195 | \$1,536 | \$77,796,473 | \$797 | \$48,364,125 | \$496 | \$398,649 | \$4 | \$1,082,974,539 | \$11,095 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|----------|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$353,002,952 | \$3,627 | \$0 | \$0 | \$0 | \$0 | \$68,310 | \$1 | \$0 | \$0 | \$353,071,262 | \$3,627 |
| Salaries for Basic Programs | \$167,929,060 | \$1,725 | \$0 | \$0 | \$0 | \$0 | \$45,885 | \$0 | \$0 | \$0 | \$167,974,945 | \$1,726 |
| Total Added Needs Programs | \$80,232,399 | \$824 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$80,232,399 | \$824 |
| Salaries for Added Needs | \$39,740,182 | \$408 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$39,740,182 | \$408 |
| Total Adult Education | \$1,392,312 | \$5,098 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,392,312 | \$5,098 |
| Salaries for Adult Education | \$813,575 | \$2,979 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$813,575 | \$2,979 |
| Employee Benefits for Instruction | \$101,880,031 | \$1,044 | \$0 | \$0 | \$0 | \$0 | \$19,322 | \$0 | \$0 | \$0 | \$101,899,352 | \$1,044 |
| Total Salaries for Instruction | \$208,482,817 | \$2,136 | \$0 | \$0 | \$0 | \$0 | \$45,885 | \$0 | \$0 | \$0 | \$208,528,702 | \$2,136 |
| Total Instruction | \$434,627,663 | \$4,453 | \$0 | \$0 | \$0 | \$0 | \$68,310 | \$1 | \$0 | \$0 | \$434,695,974 | \$4,454 |
| Total FTE Basic Program Teachers | 4,680 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$33,758 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|------------|------------|------------|------------|------------------|------------|------------|------------|----------------------|----------------|
| Total Pupil Services | \$22,682,865 | \$232 | \$0 | \$0 | \$0 | \$0 | \$273,881 | \$3 | \$0 | \$0 | \$22,956,746 | \$235 |
| Salaries for Pupil Services | \$10,088,663 | \$103 | \$0 | \$0 | \$0 | \$0 | \$202,817 | \$2 | \$0 | \$0 | \$10,291,480 | \$105 |
| Total Instructional Staff Services | \$24,418,513 | \$250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,418,513 | \$250 |
| Salaries for Instructional Staff Supp | \$6,953,290 | \$71 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$6,953,290 | \$71 |
| Total School Adm. | \$59,328,554 | \$608 | \$0 | \$0 | \$0 | \$0 | \$10,427 | \$0 | \$0 | \$0 | \$59,338,981 | \$608 |
| Salaries for School Adm. | \$21,794,261 | \$223 | \$0 | \$0 | \$0 | \$0 | \$8,000 | \$0 | \$0 | \$0 | \$21,802,261 | \$223 |
| Total Instructional Support | \$106,429,931 | \$1,090 | \$0 | \$0 | \$0 | \$0 | \$284,309 | \$3 | \$0 | \$0 | \$106,714,240 | \$1,093 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|----------------------|----------------|--------------------|-------------|---------------------|--------------|---------------------|--------------|------------------|------------|----------------------|----------------|
| Total General Administration | \$46,880,902 | \$480 | \$0 | \$0 | \$0 | \$0 | \$4,400 | \$0 | \$0 | \$0 | \$46,885,302 | \$480 |
| Salaries for General Adm. | \$11,026,418 | \$113 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,026,418 | \$113 |
| Total Business Administration | \$20,266,452 | \$208 | \$1,489,619 | \$15 | \$874,436 | \$9 | \$45,156 | \$0 | \$0 | \$0 | \$22,675,664 | \$232 |
| Salaries for Business Adm. | \$4,515,873 | \$46 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$4,515,873 | \$46 |
| Total Facilities Acquisition | \$3,982 | \$0 | \$0 | \$0 | \$5,603,915 | \$57 | \$0 | \$0 | \$0 | \$0 | \$5,607,897 | \$57 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$103,612,928 | \$1,062 | \$0 | \$0 | \$71,023 | \$1 | \$111,840 | \$1 | \$0 | \$0 | \$103,795,791 | \$1,063 |
| Salaries for Opns. & Maint. | \$16,009,595 | \$164 | \$0 | \$0 | \$0 | \$0 | \$4,675 | \$0 | \$0 | \$0 | \$16,014,269 | \$164 |
| Total Transportation | \$25,535,974 | \$262 | \$0 | \$0 | \$0 | \$0 | \$301,806 | \$3 | \$0 | \$0 | \$25,837,781 | \$265 |
| Salaries for Transportation | \$12,023,459 | \$123 | \$0 | \$0 | \$0 | \$0 | \$118,046 | \$1 | \$0 | \$0 | \$12,141,504 | \$124 |
| Total Other Support Services | \$13,620,992 | \$140 | \$0 | \$0 | \$0 | \$0 | \$288,682 | \$3 | \$108,963 | \$1 | \$14,018,638 | \$144 |
| Salaries for Other Support Services | \$2,528,798 | \$26 | \$0 | \$0 | \$0 | \$0 | \$135,000 | \$1 | \$0 | \$0 | \$2,663,799 | \$27 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,962,798 | \$317 | \$0 | \$0 | \$30,962,798 | \$317 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,986,797 | \$143 | \$0 | \$0 | \$13,986,797 | \$143 |
| Total Non-Instructional Support | \$209,921,231 | \$2,151 | \$1,489,619 | \$15 | \$6,549,374 | \$67 | \$45,701,479 | \$468 | \$108,963 | \$1 | \$263,770,667 | \$2,702 |
| Total Support Services | \$316,351,162 | \$3,241 | \$1,489,619 | \$15 | \$6,549,374 | \$67 | \$45,985,788 | \$471 | \$108,963 | \$1 | \$370,484,906 | \$3,796 |
| Total Emp. Bene. for Supp. Servs. | \$42,806,720 | \$439 | \$0 | \$0 | \$0 | \$0 | \$5,511,653 | \$56 | \$0 | \$0 | \$48,318,373 | \$495 |
| Total Salaries for Supp. Servs. | \$84,940,356 | \$870 | \$0 | \$0 | \$0 | \$0 | \$14,889,411 | \$153 | \$0 | \$0 | \$99,829,767 | \$1,023 |
| Total Current Operating Expenditures | \$750,978,826 | \$7,694 | \$1,489,619 | \$15 | \$6,549,374 | \$67 | \$46,054,098 | \$472 | \$108,963 | \$1 | \$805,180,880 | \$8,249 |
| Total Salaries in COE | \$293,423,173 | \$3,006 | \$0 | \$0 | \$0 | \$0 | \$14,935,296 | \$153 | \$0 | \$0 | \$308,358,469 | \$3,159 |
| Community Service Activities | \$8,827,541 | \$90 | \$0 | \$0 | \$0 | \$0 | \$837,399 | \$9 | \$11,999 | \$0 | \$9,676,940 | \$99 |
| Capital Outlay | \$18,063,372 | \$185 | \$0 | \$0 | \$59,125,161 | \$606 | \$1,173,642 | \$12 | \$0 | \$0 | \$78,362,175 | \$803 |
| Total Exp Before Transfers | \$777,869,739 | \$7,970 | \$1,489,619 | \$15 | \$65,674,534 | \$673 | \$48,065,140 | \$492 | \$120,962 | \$1 | \$893,219,995 | \$9,151 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|----------------------|----------------|----------------------|----------------|---------------------|--------------|---------------------|--------------|------------------|------------|------------------------|-----------------|
| Other Public Schools in Michigan | \$4,286,045 | \$44 | \$0 | \$0 | \$0 | \$0 | \$38,510 | \$0 | \$0 | \$0 | \$4,324,554 | \$44 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$5,996,230 | \$61 | \$108,596,326 | \$1,113 | \$1,857,315 | \$19 | \$1,725 | \$0 | \$0 | \$0 | \$116,451,596 | \$1,193 |
| To Other Funds | \$21,387,387 | \$219 | \$3,722,014 | \$38 | \$3,257,579 | \$33 | \$425,266 | \$4 | \$0 | \$0 | \$28,792,246 | \$295 |
| Other Transactions | \$1,247,030 | \$13 | \$15,699,468 | \$161 | \$131,604 | \$1 | \$19,391 | \$0 | \$147,085 | \$2 | \$17,244,579 | \$177 |
| Total Outgoing Transfers | \$32,916,692 | \$337 | \$128,017,809 | \$1,312 | \$5,246,498 | \$54 | \$484,892 | \$5 | \$147,085 | \$2 | \$166,812,976 | \$1,709 |
| Total Exp., Outgoing Transfers | \$810,786,431 | \$8,307 | \$129,507,428 | \$1,327 | \$70,921,033 | \$727 | \$48,550,032 | \$497 | \$268,048 | \$3 | \$1,060,032,971 | \$10,860 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|---------------------------------------------------|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |
| Class(N) Below 500 STATE SCHOOL AID MEMBERS | | | | | | | | | | | | |
| | 55,501 | | | | | | | | | | | |

Balance Sheet Data

| | | | | | | | | | | | | |
|-------------------------------|---------------|---------|--------------|-------|--------------|-------|-------------|------|-------------|------|---------------|---------|
| Total Assets | \$163,160,136 | \$2,940 | \$19,782,832 | \$356 | \$15,621,811 | \$281 | \$2,772,771 | \$50 | \$1,565,047 | \$28 | \$202,902,597 | \$3,656 |
| Total Liabilities | \$82,522,581 | \$1,487 | \$111,511 | \$2 | \$1,034,536 | \$19 | \$1,605,117 | \$29 | \$64,132 | \$1 | \$85,337,877 | \$1,538 |
| End Fund Bal. before Reserves | \$80,637,555 | \$1,453 | \$19,671,321 | \$354 | \$14,587,276 | \$263 | \$1,167,654 | \$21 | \$1,500,915 | \$27 | \$117,564,720 | \$2,118 |
| Reserves | \$4,008,687 | \$72 | \$6,718,414 | \$121 | \$1,634,730 | \$29 | \$126,464 | \$2 | \$339,476 | \$6 | \$12,827,772 | \$231 |
| Designations | \$2,446,867 | \$44 | \$0 | \$0 | \$34,521 | \$1 | \$0 | \$0 | \$86,135 | \$2 | \$2,567,524 | \$46 |
| Ending Fund Balance | \$74,182,000 | \$1,337 | \$12,952,907 | \$233 | \$12,918,024 | \$233 | \$1,041,190 | \$19 | \$1,075,304 | \$19 | \$102,169,425 | \$1,841 |

Revenues

| | | | | | | | | | | | | |
|---------------------------------|---------------|---------|--------------|-------|-------------|------|--------------|-------|-----------|-----|---------------|---------|
| Local Sources | \$69,385,743 | \$1,250 | \$15,301,746 | \$276 | \$2,442,365 | \$44 | \$5,291,543 | \$95 | \$277,027 | \$5 | \$92,698,425 | \$1,670 |
| Other Political Subdivisions | \$400,893 | \$7 | \$0 | \$0 | \$0 | \$0 | \$17,370 | \$0 | \$0 | \$0 | \$418,263 | \$8 |
| State Sources | \$369,026,843 | \$6,649 | \$193,691 | \$3 | \$0 | \$0 | \$705,681 | \$13 | \$0 | \$0 | \$369,926,215 | \$6,665 |
| Federal Sources | \$43,811,124 | \$789 | \$0 | \$0 | \$0 | \$0 | \$9,999,719 | \$180 | \$0 | \$0 | \$53,810,843 | \$970 |
| Total Revenues Before Transfers | \$482,624,603 | \$8,696 | \$15,495,437 | \$279 | \$2,442,365 | \$44 | \$16,014,313 | \$289 | \$277,027 | \$5 | \$516,853,745 | \$9,312 |

Incoming Transfers

| | | | | | | | | | | | | |
|--------------------------------------------|---------------|---------|--------------|-------|--------------|-------|--------------|-------|-----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$4,548,618 | \$82 | \$0 | \$0 | \$0 | \$0 | \$1,807 | \$0 | \$0 | \$0 | \$4,550,425 | \$82 |
| Other Schools Outside of State | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$12 | \$0 | \$0 | \$0 | \$12 | \$0 |
| Transfers from Other Funds | \$904,376 | \$16 | \$9,472,300 | \$171 | \$6,050,735 | \$109 | \$5,065,975 | \$91 | \$0 | \$0 | \$21,493,386 | \$387 |
| Other Transactions | \$18,548,762 | \$334 | \$15,085,457 | \$272 | \$9,644,648 | \$174 | \$45,282 | \$1 | \$0 | \$0 | \$43,324,149 | \$781 |
| Total Incoming Transfers | \$24,001,756 | \$432 | \$24,557,757 | \$442 | \$15,695,384 | \$283 | \$5,113,076 | \$92 | \$0 | \$0 | \$69,367,973 | \$1,250 |
| Total Revs, Transfers, Other Trans. | \$506,626,358 | \$9,128 | \$40,053,194 | \$722 | \$18,137,749 | \$327 | \$21,127,389 | \$381 | \$277,027 | \$5 | \$586,221,718 | \$10,562 |

Expenditures**Instruction**

| | | | | | | | | | | | | |
|-------------------------------------------|---------------|---------|-----|-----|-----|-----|-----|-----|-----|-----|---------------|---------|
| Total Basic Programs | \$200,588,277 | \$3,614 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$200,588,277 | \$3,614 |
| Salaries for Basic Programs | \$70,288,295 | \$1,266 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$70,288,295 | \$1,266 |
| Total Added Needs Programs | \$45,434,400 | \$819 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$45,434,400 | \$819 |
| Salaries for Added Needs | \$16,034,005 | \$289 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$16,034,005 | \$289 |
| Total Adult Education | \$139,342 | | \$0 | | \$0 | | \$0 | | \$0 | | \$139,342 | |
| Salaries for Adult Education | \$74,768 | | \$0 | | \$0 | | \$0 | | \$0 | | \$74,768 | |
| Employee Benefits for Instruction | \$41,678,630 | \$751 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$41,678,630 | \$751 |
| Total Salaries for Instruction | \$86,397,068 | \$1,557 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$86,397,068 | \$1,557 |
| Total Instruction | \$246,162,019 | \$4,435 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$246,162,019 | \$4,435 |
| Total FTE Basic Program Teachers | 3,009 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Avg Basic Program Teacher's Salary | \$21,777 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| | General Fund | | Debt Retirement | | Capital Projects | | Special Revenue | | Trust Fund | | All Funds | |
|--|--------------|-----------|-----------------|-----------|------------------|-----------|-----------------|-----------|------------|-----------|-----------|-----------|
| | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil | Total | Per Pupil |

Supporting Services**Instructional Supporting Services**

| | | | | | | | | | | | | |
|---------------------------------------|--------------|---------|-----|-----|-----|-----|----------|-----|-----|-----|--------------|---------|
| Total Pupil Services | \$14,229,875 | \$256 | \$0 | \$0 | \$0 | \$0 | \$57,926 | \$1 | \$0 | \$0 | \$14,287,801 | \$257 |
| Salaries for Pupil Services | \$3,054,665 | \$55 | \$0 | \$0 | \$0 | \$0 | \$6,823 | \$0 | \$0 | \$0 | \$3,061,488 | \$55 |
| Total Instructional Staff Services | \$13,590,519 | \$245 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$13,590,519 | \$245 |
| Salaries for Instructional Staff Supp | \$2,653,171 | \$48 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,653,171 | \$48 |
| Total School Adm. | \$37,202,033 | \$670 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$37,202,033 | \$670 |
| Salaries for School Adm. | \$8,422,557 | \$152 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$8,422,557 | \$152 |
| Total Instructional Support | \$65,022,427 | \$1,172 | \$0 | \$0 | \$0 | \$0 | \$57,926 | \$1 | \$0 | \$0 | \$65,080,353 | \$1,173 |

Non-Instructional Support Services

| | | | | | | | | | | | | |
|---------------------------------------------|---------------|---------|-------------|------|--------------|-------|--------------|-------|-----------|-----|---------------|---------|
| Total General Administration | \$44,197,084 | \$796 | \$0 | \$0 | \$0 | \$0 | \$350 | \$0 | \$0 | \$0 | \$44,197,434 | \$796 |
| Salaries for General Adm. | \$7,632,727 | \$138 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$7,632,727 | \$138 |
| Total Business Administration | \$13,954,514 | \$251 | \$1,162,328 | \$21 | \$12,687 | \$0 | \$11,611 | \$0 | \$12,789 | \$0 | \$15,153,928 | \$273 |
| Salaries for Business Adm. | \$2,237,444 | \$40 | \$0 | \$0 | \$0 | \$0 | \$2,755 | \$0 | \$0 | \$0 | \$2,240,200 | \$40 |
| Total Facilities Acquisition | \$103,183 | \$2 | \$0 | \$0 | \$461,721 | \$8 | \$2,662 | \$0 | \$0 | \$0 | \$567,566 | \$10 |
| Salaries for Facilities Acq. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Operations and Maintenance | \$70,076,633 | \$1,263 | \$0 | \$0 | \$364,033 | \$7 | \$91,088 | \$2 | \$0 | \$0 | \$70,531,754 | \$1,271 |
| Salaries for Opns. & Maint. | \$5,072,702 | \$91 | \$0 | \$0 | \$0 | \$0 | \$2,988 | \$0 | \$0 | \$0 | \$5,075,690 | \$91 |
| Total Transportation | \$11,706,871 | \$211 | \$0 | \$0 | \$0 | \$0 | \$77,806 | \$1 | \$0 | \$0 | \$11,784,677 | \$212 |
| Salaries for Transportation | \$3,909,914 | \$70 | \$0 | \$0 | \$0 | \$0 | \$25,418 | \$0 | \$0 | \$0 | \$3,935,332 | \$71 |
| Total Other Support Services | \$5,408,257 | \$97 | \$0 | \$0 | \$0 | \$0 | \$97,876 | \$2 | \$442,458 | \$8 | \$5,948,592 | \$107 |
| Salaries for Other Support Services | \$738,445 | \$13 | \$0 | \$0 | \$0 | \$0 | \$29,467 | \$1 | \$0 | \$0 | \$767,911 | \$14 |
| School Lunch Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,682,492 | \$283 | \$0 | \$0 | \$15,682,492 | \$283 |
| School Athletic Programs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,948,704 | \$71 | \$0 | \$0 | \$3,948,704 | \$71 |
| Total Non-Instructional Support | \$145,446,542 | \$2,621 | \$1,162,328 | \$21 | \$838,442 | \$15 | \$19,912,588 | \$359 | \$455,247 | \$8 | \$167,815,147 | \$3,024 |
| Total Support Services | \$210,468,969 | \$3,792 | \$1,162,328 | \$21 | \$838,442 | \$15 | \$19,970,514 | \$360 | \$455,247 | \$8 | \$232,895,500 | \$4,196 |
| Total Emp. Bene. for Supp. Servs. | \$15,785,393 | \$284 | \$0 | \$0 | \$0 | \$0 | \$1,956,332 | \$35 | \$0 | \$0 | \$17,741,725 | \$320 |
| Total Salaries for Supp. Servs. | \$33,721,625 | \$608 | \$0 | \$0 | \$0 | \$0 | \$4,715,890 | \$85 | \$0 | \$0 | \$38,437,514 | \$693 |
| Total Current Operating Expenditures | \$456,630,988 | \$8,227 | \$1,162,328 | \$21 | \$838,442 | \$15 | \$19,970,514 | \$360 | \$455,247 | \$8 | \$479,057,519 | \$8,631 |
| Total Salaries in COE | \$120,118,693 | \$2,164 | \$0 | \$0 | \$0 | \$0 | \$4,715,890 | \$85 | \$0 | \$0 | \$124,834,582 | \$2,249 |
| Community Service Activities | \$2,043,565 | \$37 | \$0 | \$0 | \$0 | \$0 | \$657,936 | \$12 | \$24,094 | \$0 | \$2,725,595 | \$49 |
| Capital Outlay | \$17,772,815 | \$320 | \$0 | \$0 | \$11,832,989 | \$213 | \$155,824 | \$3 | \$0 | \$0 | \$29,761,628 | \$536 |
| Total Exp Before Transfers | \$476,447,368 | \$8,584 | \$1,162,328 | \$21 | \$12,671,431 | \$228 | \$20,784,274 | \$374 | \$479,341 | \$9 | \$511,544,742 | \$9,217 |

Outgoing Transfers

| | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|--------------|-------|--------------|-------|--------------|-------|-----------|-----|---------------|----------|
| Other Public Schools in Michigan | \$2,587,124 | \$47 | \$0 | \$0 | \$0 | \$0 | \$6,683 | \$0 | \$0 | \$0 | \$2,593,807 | \$47 |
| Other Schools Outside Michigan | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt | \$7,453,716 | \$134 | \$36,056,645 | \$650 | \$1,015,870 | \$18 | \$0 | \$0 | \$0 | \$0 | \$44,526,231 | \$802 |
| To Other Funds | \$18,843,434 | \$340 | \$1,098,669 | \$20 | \$1,398,681 | \$25 | \$152,601 | \$3 | \$0 | \$0 | \$21,493,385 | \$387 |
| Other Transactions | \$853,801 | \$15 | \$0 | \$0 | \$232,746 | \$4 | \$14,850 | \$0 | \$0 | \$0 | \$1,101,397 | \$20 |
| Total Outgoing Transfers | \$29,738,075 | \$536 | \$37,155,314 | \$669 | \$2,647,298 | \$48 | \$174,134 | \$3 | \$0 | \$0 | \$69,714,820 | \$1,256 |
| Total Exp., Outgoing Transfers | \$506,185,442 | \$9,120 | \$38,317,642 | \$690 | \$15,318,729 | \$276 | \$20,958,408 | \$378 | \$479,341 | \$9 | \$581,259,562 | \$10,473 |